# C. Hoare & Co.

Annual Report and Consolidated Financial Statements Year Ended 31 March 2018



Company Number: 240822

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

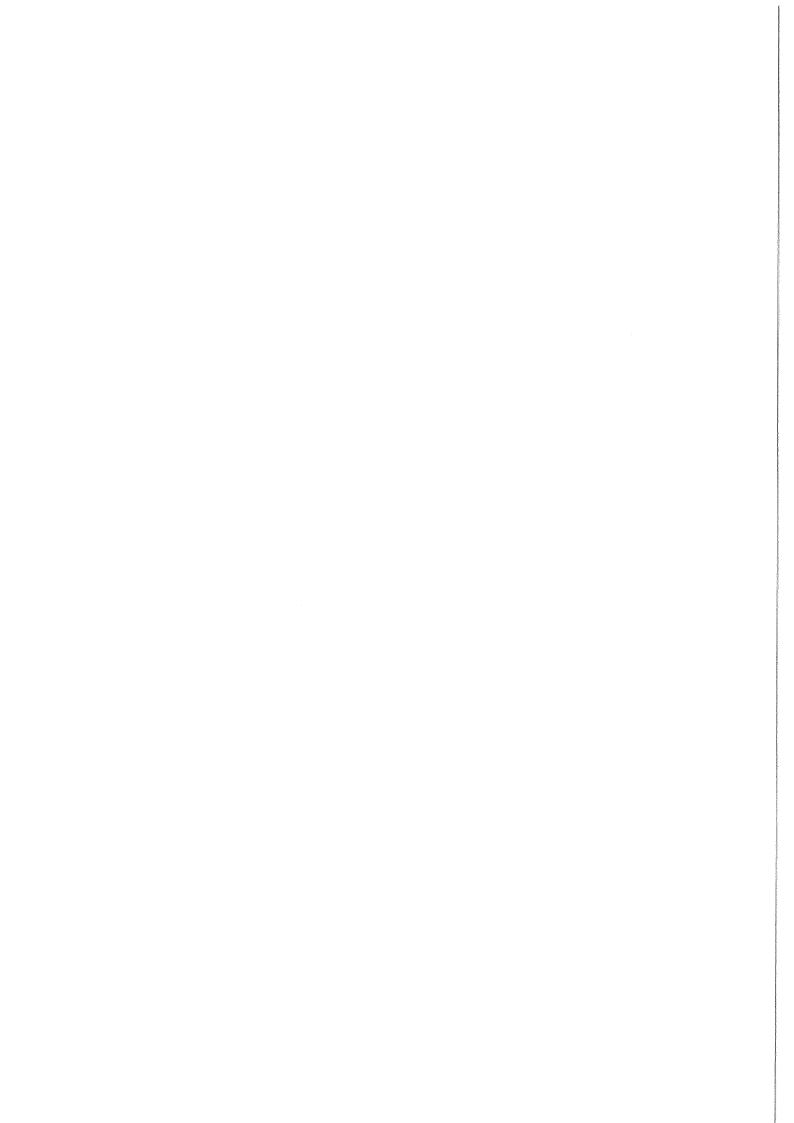
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# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### CHAIRMAN'S FOREWORD

I am pleased to report another year of strong financial performance. Following the sale of the Wealth Management business in 2017, the bank has been able to focus on what it does best: providing a highly personalised banking service, underpinned by deep relationships with our customers. To support this service, we are updating and streamlining our processes, and investing in our people and facilities to ensure that we continue to improve.

Global economic growth and a competitive exchange rate have provided strong support to the British economy. But the headwind of political uncertainty, in particular relating to Brexit, has yet to abate and there has been some softening in property prices, particularly in the South East prime market.

More generally monetary policy has been reasonably stable. In November we saw the much anticipated interest rate rise by the Bank of England and the market continues to point to further tightening at some point.

The bank's balance sheet has continued to expand, albeit at a slightly slower pace than in recent years. Customers now deposit over £4.0bn with us, a 4.7% increase on last year, and the loan book grew 6.4% to almost £1.7bn; this growth reflects the quality of our relationship management team and those who support them. The bank continues to maintain conservative lending standards, reflecting the Partners' position as sole shareholders who carry unlimited liability for the bank: at the end of the financial year, £1.1bn was on deposit at the Bank of England. The underlying strength of the balance sheet is reflected in the Tier 1 capital ratio of 21.5%.

Income has grown in line with our balance sheet and in part also benefited from the base rate increase. The bank takes a disciplined approach to costs, whilst continuing to invest in the business, and the cost income ratio of continuing operations remained broadly stable at 70.1%. Once again our performance on bad debts was strong, with an impairment charge representing less than 0.2% of our net loan book.

I would like to welcome a new director and thank two directors who have stood down from the Board. Dame Susan Rice joined the Board in January; we are already benefiting from her considerable financial service and wider commercial experience. Laurel Powers-Freeling resigned in November and our thanks are extended for almost seven years of service to the Board. Andrew Fisher stepped down in December after three years of service: his help in selling the wealth business was invaluable.

Lastly, the Partners and I would like to thank all our employees for another year of hard work and commitment. Our people have had to deal with a period of significant change and it is a testament to their dedication and resilience that we continue to deliver both excellent customer service and strong financial performance.

The Rt. Hon. Lord Macpherson of Earl's Court GCB Chairman

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### STRATEGIC REPORT

The directors present their Strategic Report on the C. Hoare & Co. and its subsidiaries ("the bank") for the year ended 31 March 2018.

#### 1. Review of Business: Market environment

The UK experienced relative stability in the past year, although political and economic risk remains high. Whilst the implications of Brexit are becoming clearer there is not yet sufficient information to know with any certainty what the impact will be.

The Bank of England raised its base rate for the first time in 10 years and has guided that rate rises will continue in 2018. Economic indicators reflect strength in the economy, albeit with growth projections not at the level of some of the UK's peers.

There has also been some change in the property market, notably in the London prime segment and in the South East, which has experienced some softening in demand.

Developments in technology continue at a pace. There are two primary forces driving change. Banks are expected to make their systems more open to support transparent transactional banking services. At the same time, cyber security risk and requirements for data protection have significantly increased. Our technology capabilities are being developed to keep abreast with these changes.

The environment in which the bank operates continues to evolve and, as we also develop, our key focus remains on maintaining the bank's values and ensuring optimal customer service.

#### 2. Review of Business: the bank

Our key focus is to continue to offer a personal banking service characterised by service and efficiency.

One of the key priorities of the year was to embed the changes that were implemented as part of the organisation restructure following the sale of the Wealth Management business in 2017. This was successfully achieved whilst at the same time delivering another strong financial performance.

Profit before tax decreased to £25.9m, from £70.8m in 2017 which included the gain on the sale of the Wealth Management business. Continuing operations delivered profit before tax of £28.8m (2017: £17.6m). Income from continuing operations increased to £105.5m (2017: £92.9m). A focus on cost control, whilst continuing to invest, meant that underlying costs increased to £74.0m (2017: £64.7m $^{I}$ ). The cost income ratio was 70.1%. Credit quality in the loan book remains good and the overall loan impairment charge as a proportion of the loan book was 0.2%. It was however necessary to increase the loan impairment provision, resulting in the loan impairment charge of £2.7m. The increased charge was primarily due to concerns on the impact to collateral of lower property prices in specific segments of the lending portfolio.

Customer deposit balances increased 4.7% to £4,048.9m as at 31 March 2018.

Customer lending grew by 6.4% to £1,664.7m and equated to 41.1% of deposits at year-end. The growth in the loan book was in line with our expectations and was largely driven by our fixed rate and term facilities. We continue to see a good pipeline of new loans.

The bank's money market book was broadly stable at £2,781.8m. At the year end, the bank held the equivalent of 28.5% of customers' deposits at the Bank of England, £200.0m in gilts and a further £397.8m of assets capable of repo with the Bank of England. When placing funds with other banks we continue to prefer lower risk over higher return: accepting that low market rates and a shortage of appropriate counterparties will continue to put pressure on the yield from the money market book.

The net interest margin for the year was 2.03%, up 7bps from the previous year. Net interest income rose by 12.8% to £83.7m in part benefiting from the improved yields reflecting the Bank of England base rate rise and also driven by balance sheet growth.

<sup>&</sup>lt;sup>1</sup> 2017 underlying costs excludes customer repayments (£12.2m) and restructuring costs (£0.5m).

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### STRATEGIC REPORT (CONTINUED)

#### 2. Review of Business: the bank (Continued)

Fee income from continuing operations was broadly stable at £13.2m and primarily consisted of charges to customers for lending and foreign currency transactions. Fee income as a proportion of total income was broadly stable at 12.5%.

The bank's bad debt experience for the year reflected the good credit quality of the loan book. New specific provisions were relatively low at £1.2m, including accruing interest on provided for loans, and recoveries of £0.1m were made on previously provided items. No material loans were impaired during the year. Certain segments of the property market have however shown some signs of softening and the collective provision was therefore increased to account for this.

At the year end the bank's defined benefit pension scheme ("the Scheme") moved from a deficit of £0.03m to a surplus of £10.3m. The surplus was due to several factors, including the payment of a number of large transfer values, changes in demographic assumptions, as well as small increase in the discount rate and an increase in the long term rate of inflation during the year, all of which decrease the value of the pension obligations. These were partially offset by asset returns being lower than the projected interest on assets.

Total shareholders' funds increased by £40.0m (10.2%) during the year, this was primarily as a result of retained profits.

The bank maintains a strong philanthropic culture. One of its key non-financial performance indicators is the proportion of staff who shares the bank's values and donates to charity through the bank's "Give as You Earn" scheme. Under this scheme, the banks' charitable trust ("The Golden Bottle Trust") double matches staff donations, thereby tripling their value. As at 31 March 2018, 48.3% of staff chose to give in this way (2017: 51.7%). In addition staff are encouraged to give up some of their own time to charitable causes by matching the time taken with paid leave, up to a maximum of two days each year. The bank also offers the Master Charitable Trust for philanthropic customers who wish to make charitable donations; this continued to attract new monies during the year and now has approximately £46.6m (2017: £34.5m) in funds set aside for charitable purposes.

#### 3. Principal Risks and Uncertainties

The Board has ultimate responsibility for identifying and managing the bank's principal risks in order to achieve its strategic objectives. The Audit, Risk & Compliance Committee provides oversight and monitors the effectiveness of internal controls and risk management processes, and reports thereon to the Board. The following section sets out the principal risks and uncertainties to which the bank is exposed and how these risks are mitigated:

#### (a) Credit Risk

Credit risk is the risk of financial loss arising from a borrower or a counterparty failing to meet their contractual financial obligations. The risk arises from loans and advances to customers and banks and from treasury investments.

Credit risk to customer lending is managed in accordance with Board approved lending policies and procedures aligned to the bank's risk appetite. There is also a maximum exposure limit which is linked to the bank's regulatory capital as defined by the regulator. The bank has controls and processes in place to regularly assess whether there is objective evidence that any loans or securities are impaired.

Credit risk to money market lending is governed by Board approved counterparty policies which ensure that lending is only made with high quality counterparties with the levels of permitted exposures set in accordance with the strength of their respective credit ratings. In addition, there is a maximum exposure limit for all institutions, in line with the bank's regulatory reporting requirements on large exposures.

It is the policy of the bank to lend to a restricted list of other financial institutions with the main criteria for selection being the stability and reputation of the institution.

The Asset and Liability Committee ("ALCO") reviews the authorised list of bank counterparties at least annually and authorises any amendments to the approved list of counterparties and related credit limits. The committee will also give on-going consideration to changes in external credit ratings and amend counterparty limits as appropriate.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### STRATEGIC REPORT (CONTINUED)

#### 3. Principal Risks and Uncertainties (Continued)

#### (b) Capital Risk

Capital risk is the risk of insufficient capital being available to support the strategic objectives of the bank. The bank's policy is to maintain a strong capital base in line with the capital risk appetite established by the Board. The bank's regulatory capital and leverage ratios are closely monitored to ensure that it meets both current and future known regulatory requirements. In addition, the bank's current and forecast capital positions are reported monthly to the ALCO, Management Committee and the Board. The bank maintains an internal buffer over the minimum regulatory capital requirements.

The bank assesses the adequacy of its capital through the annual update and more frequently in the event of a material change in capital, of the Internal Capital Adequacy Assessment Process ("ICAAP"). The ICAAP is the bank's own assessment of its capital needs, and is based on stress testing and scenario analysis of the impact of material risks affecting the bank. The ICAAP is presented at least annually to the ALCO, Audit, Risk and Compliance Committee and the Management Committee for review and challenge, eventually leading to challenge and approval by the Board.

#### (c) Liquidity and Funding Risk

Liquidity risk is the risk that the bank is unable to meet its liabilities when they come due or is unable to obtain funding other than by paying a premium. The risk arises from mismatches in the timing of cash flows.

Funding risk is the risk that the bank does not have sufficient funding available in the medium and longer term to enable it to fund its customer lending and other longer term and illiquid assets. The risk arises when the funding needed for illiquid asset positions cannot be obtained at the expected terms and when required. The bank does not use wholesale funding.

The bank measures and manages liquidity adequacy in accordance with the liquidity risk appetite set by the Board and maintains a conservative liquidity and funding profile to ensure that it is able to meet its financial obligations under normal and stressed conditions. Daily monitoring and control processes are in place to address internal and regulatory liquidity requirements.

The bank assesses the adequacy of its liquidity through the annual update and more frequently in the event of a material change in liquidity, of the Internal Liquidity Adequacy Assessment Process ("ILAAP"). The ILAAP is the bank's own assessment of its liquidity needs, and is based on stress testing and scenario analysis of the impact of material risks affecting the bank. The ILAAP is presented at least annually to the ALCO, Audit, Risk and Compliance Committee and the Management Committee for review and challenge, eventually leading to challenge and approval by the Board.

#### (d) Interest Rate Risk

Interest (basis) rate risk could arise from the mismatch between the bank's lending and deposit rates and is actively managed. The ALCO has set limits to manage basis risk. Advances and deposits which are priced off base rate with margins are closely monitored and evaluated. The sensitivity to interest rate changes in terms of interest cash flows and their effect on fixed interest instruments are computed and reported monthly to the ALCO.

Interest rate risk is managed by the bank's Treasury department principally through monitoring interest rate gaps between assets and liabilities based upon the next interest rate re-fixing dates as against the contractual maturity dates of the instruments. The bank uses interest rate swaps to hedge exposures to interest rate risk, as part of its risk management process.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### STRATEGIC REPORT (CONTINUED)

### 3. Principal Risks and Uncertainties (Continued)

#### (e) Operational Risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes and systems, human error or from external events, including legal risk. This definition excludes strategic risk and reputation risk which are captured elsewhere within the bank's risk framework.

The bank recognises that operational risk is inherent in all its products, activities, processes and systems. The Board has approved an Operational Risk Policy to ensure operational risks are adequately identified, monitored and controlled and any losses resulting from inadequate or failed internal processes, human error and systems or from external events are minimised in line with the firm's risk appetite. Proprietary and non-proprietary operational risks are managed in a similar fashion.

Risk Management is responsible for facilitating and embedding the ongoing identification, assessment, monitoring, controlling and mitigation of risks throughout the firm and for maintaining an Operational Risk Policy which describes the roles and responsibilities and the processes, methodologies and tools used for this purpose, including:

- Risk and Control Self-Assessments (RCSAs)
- Key Risks and Emerging Risks
- Key Risk Indicators (KRIs)
- Operational Risk Events and External Loss Data
- Operational Risk Scenario Analysis (for ICAAP)

#### (f) Foreign Currency Risk

Foreign currency balances are driven by the requirements of the bank's customers and do not form a significant part of the balance sheet. In order to limit the bank's exposure to exchange rate risks, limits are placed on the bank's foreign exchange dealers for intraday and end of day positions. Liabilities are in respect of foreign currency deposits from customers. Assets are in respect of foreign currency loans and advances to customers, balances with other banks and some foreign currency denominated investments.

The foreign exchange dealers have authority to deal in forward foreign exchange contracts within specified limits, either to meet or match customers' requirements or to trade on the bank's behalf. The resulting positions are independently monitored and are reported monthly on a currency by currency basis to the ALCO.

### (g) Derivatives

The bank does not deal in derivatives on its own account, other than to manage its exposure to fluctuations in interest or foreign exchange rates. It uses interest rate swaps to hedge fixed rate loans or investments, including currency swaps if the asset is denominated in a foreign currency, and forward foreign exchange contracts to hedge foreign exchange exposures.

As part of its responsibilities, the ALCO approves the use of specified derivative instruments within agreed limits and business activities.

### (h) Dealing Profits

Consistent with the articles of the Capital Requirements Regulation, it is the bank's policy not to operate any significant trading (i.e. non banking) positions. As a result the bank will only hold de minimis positions, During the normal course of business the bank will undertake spot and forward foreign exchange dealing within agreed limits set by ALCO and approved by the Board, income from which is included in dealing profits (Note 4).

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### STRATEGIC REPORT (CONTINUED)

### 3. Principal Risks and Uncertainties (Continued)

#### (i) Reputational risk

The bank's standing in the eyes of its customers, counterparties, employees and the general public is of critical importance to the Board. It is the Board's view that reputational risk arises as a consequence of other types of risk, and as such potential reputational impact is considered when any risk is assessed.

Detailed disclosures on credit risk, liquidity risk, interest rate risk, foreign exchange risk and the use of derivatives are set out in Notes 11 and 29 in accordance with FRS 102 'Financial Instruments: Disclosures'. The bank's capital management is detailed in the Directors' Report on pages 12 and 13.

A fuller description of the bank's principal risks can be found in the bank's unaudited Pillar 3 disclosures and are available on the bank's website: www.hoaresbank.co.uk.

By Order of the Board

17 May 2018

David Green

For and on behalf of Katie White

Under power of attorney dated 1 May 2018

Dated: 22/05/18

Ms K. White

Company Secretary

C. Hoare & Co.

37 Fleet Street

London

EC4P 4DQ

Registration number: 240822

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### **DIRECTORS' REPORT**

The Directors of C. Hoare & Co. ("the Company" or "the bank") present their Annual Report and audited Consolidated Financial Statements of the Company and its subsidiaries, Messrs Hoare Trustees, Mitre Court Property Holding Company, Hoares Bank Nominees Limited, Hoare's Bank Pension Trustees Limited and C. Hoare & Co. EIG Management Limited ("the Group"), for the year ended 31 March 2018.

The financial statements were approved by the Board on 17 May 2018.

#### 1. Principal Activities

C. Hoare & Co. is an unlimited company with share capital, incorporated and domiciled in the United Kingdom and has its registered office and principal place of business at 37 Fleet Street, London, EC4P 4DQ. The bank's principal activity, together with its subsidiaries, is the provision of banking and ancillary services to a predominantly high net worth customer base.

#### 2. Results and Dividends

The financial results for the year are set out in the Statement of comprehensive income on pages 23 and 24.

Retained profits for the year of £23.9m (2017: £49.8m) will be used to strengthen reserves and support future growth.

The Board recommends an ordinary share dividend for the year of £50 per share (2017: £50), resulting in a total of £6,000 payable on 21 June 2018.

#### 3. Risk Management and Governance Structure

The bank and Group's business is stable and concentrates on the supply of banking and ancillary services to generations of customers. Regular patterns of income and expenditure emerge and are well understood by the bank. This stability enables the Board and management to monitor risks closely and to detect and manage any emerging changes at an early stage.

The bank's approach to risk management is to maintain a balance between risk and potential reward that achieves its strategic objectives without exposing the bank to unacceptably high residual risks. The principal risks affecting the bank are explained in the Strategic Report on pages 2 to 6.

The bank's risk management objectives and policies are supported by its risk governance structures and risk management framework, including its processes for identifying, assessing, monitoring and mitigating its principal risks in accordance with its risk appetite. A fuller description of the bank's risk management and governance structure can be found in the bank's Pillar 3 disclosures. These disclosures, which are unaudited, are available on the bank's website: <a href="https://www.hoaresbank.co.uk">www.hoaresbank.co.uk</a>.

During the course of 2017, a full review of the risk management framework was undertaken. This review resulted in the creation of new risk taxonomy and the removal of Wealth-specific risks following the sale of the Wealth business earlier in 2017.

The design of the risk management framework was driven by the principles and guidance prescribed by the Committee of Sponsoring Organisations ("COSO"), the International Organisation for Standardisation ("ISO") and the Basel Committee for Banking Supervision ("BCBS").

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### **DIRECTORS' REPORT (CONTINUED)**

The key design principles are:

Principle	Description
Protective	Risk management must protect the net asset value and commercial reputation of the Bank whilst maintaining compliance with all applicable regulatory requirements.
Proportionate	Risk management activities must be proportionate to the size of the Bank's operations and relative levels of risk which the Bank is exposed.
Aligned	Risk management activities must be aligned across the Bank's Departments and Functions.
Comprehensive	Risk management must consider all current and emerging risks that apply across the Bank's Departments and Functions, including third party providers.
Embedded	Risk management activities must be core to the Bank's operating model and embedded in day-to-day business activities which are supported by a strong culture of risk awareness from the Board.
Dynamic	Risk management activities must be robust, dynamic and responsive to changes to the Bank's external environment, changes to the Bank's business model and emerging regulations.

The new framework is designed to be flexible, such that new risks can be added as the nature of the business changes. It is expected that the risk framework will continue to evolve through usage and embedding within the business.

#### 3.1 Risk Appetite Framework

The Board has ultimate responsibility for the management of risk within the bank. It discharges this responsibility with the help of the bank's risk appetite framework, which describes the strategy, governance and protocol in place for the management of risk. The framework has eight elements and is based upon principles established by the bank's regulators:

- The Board sets the bank's strategy and defines risk appetite and risk management strategy
- Roles and responsibilities are defined
- Risk training is undertaken and awareness raised, including common language and definitions
- Risks are identified, measured, monitored and reported on
- Policies and procedures are in place to control and mitigate identified risks, and business continuity planning is undertaken
- Scenario analysis and stress testing is performed, including reverse stress tests and recovery and resolution planning
- Capital adequacy and liquidity risk are assessed
- Regular independent audits and reviews are undertaken

#### 3.2 Risk Management Objectives and Policies

The main risk management objectives are:

- reduce the level of uncertainty associated with achieving the bank's strategic objectives
- to ensure significant risks are identified, measured, managed, monitored and reported in a consistent and effective manner across the bank using appropriate risk management methodologies
- to embed a culture of risk awareness and control consciousness in all business activities
- integrate/consolidate all components of risk information to provide a comprehensive picture and understanding of C. Hoare & Co.'s risk exposure to the Management Committee, Audit, Risk & Compliance Committee and the Board whereby performance can be evaluated on a more risk adjusted basis and risk/reward decisions optimised
- articulate and communicate the Board's risk appetite and ensure the bank's risk profile is consistent
  with it

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### **DIRECTORS' REPORT (CONTINUED)**

#### 3. Risk Management and Governance Structure (Continued)

#### 3.3 Risk Appetite and Guiding principles

The bank has approved an overarching risk appetite statement as the guiding principles for setting all other statements and metrics:

Our mission is to perpetuate a profitable family business. We are willing to take risks if they are:

- consistent with our values and do not jeopardise our reputation.
- properly understood and not of a size to "bet the bank".

The objectives of the bank's risk appetite statements are:

- to provide clear boundaries to determine whether an exposure is or is not acceptable
- to provide a benchmark for setting limits and thresholds for specific categories of risk
- to act as a tool for prioritising risk significance
- to ensure strategic decisions are made considering the inherent risks involved and that mitigants and controls are put in place to manage these to within risk appetite

Risk appetite statements are expressed as quantitative measures, hard measures that describe the type and quantum of risk, and qualitative measures, which recognise that not all risk is measurable but can affect achieving strategic objectives. Zero tolerance measures identify risks we wish to avoid.

### 3.4 Governance Structure

The bank's risk governance structures assign roles and responsibilities to a number of committees and individuals focused on managing the principal risks faced by the bank.

The primary structures from 1 June 2017 are shown below:

**Table 1: Governance Structure** 

<b>Board of Directors</b>				
Remuneration & Nominations Committee	Audit, Risk & Compliance Committee			
Management Committee				
Managemen	t Committee			

#### **Board of Directors**

The Board of Directors (Board) is the key governance body and is responsible for the overall strategy, performance of the business and ensuring adequate and effective risk management. The Board is ultimately responsible for the bank's systems and controls and for reviewing the effectiveness of those arrangements. However, such arrangements are designed to mitigate, not eliminate, risk and therefore can provide only reasonable, but not absolute, assurance against fraud, material losses or financial misstatements.

The Board considers that its risk management arrangements, including its risk management systems and controls, are adequate with regard to the bank's profile and strategy.

In addition to subsidiary boards, the Board has established two committees to support the execution of its responsibilities:

- Remuneration & Nominations Committee (RemCo)
- Audit, Risk & Compliance Committee (ARCCo)

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### **DIRECTORS' REPORT (CONTINUED)**

#### 3. Risk Management and Governance Structure (Continued)

#### 3.4 Governance Structure (Continued)

The Board has delegated day-to-day executive management of the bank to the Managing Director (the MD) and has established a Management Committee to assist in the management of the business and delivery against the strategy in an effective and controlled way. The Management Committee has in turn established two sub-committees:

- Banking Committee (BC)
- Asset and Liability Committee (ALCO)

In addition to these structures, there are a number of other committees and working groups which report their activities, as appropriate, to one of the primary structures above.

#### Group subsidiary companies and boards

Each of the Group's subsidiary companies has its own board of directors. Hoare's Bank Pension Trustees Limited (HBPT) acts as trustee over the Group's defined benefit pension scheme and, in addition to two Partner directors, has three non-Partner directors: two directors nominated by the members of the pension scheme and an external professional pension trustee director.

Most of the Group's subsidiary companies do not undertake any material commercial activities or are dormant. The exception is Messrs Hoare Trustees (MHT), which carries on the business of acting as Executor or Trustee or both Executor and Trustee. MHT's board meets quarterly and the minutes of their meetings are reviewed by the Group board.

### Remuneration & Nominations Committee (RemCo)

The Remuneration & Nominations Committee has two main purposes. The first, in consultation with the Partners, is to oversee the appointment of new Directors to the Board and members of the Management Committee. This includes succession planning, with the aim of achieving an appropriate balance of skills and experience; ensuring that there is a formal, transparent and rigorous process for selection; and overseeing the balance of Partners/Directors and Non-Executive Directors. The second is to set the principles, parameters and governance of remuneration policy across the bank and to consider and approve the remuneration of the Partners, Management Committee and Code Staff.

#### Audit, Risk & Compliance Committee (ARCCo)

The ARCCo has two main purposes:

The first is to review the effectiveness and provide independent oversight of the bank's systems of internal controls and financial reporting process, which is achieved through the ongoing review of the quality, independence and effectiveness of the control functions.

In this regard specific duties include: overseeing the integrity of the financial statements of the Company, including the content of the annual report and financial statements; overseeing the adequacy and effectiveness of the Company's internal audit programme and function; reviewing the adequacy and security of the Company's arrangements for employees and contractors, including the effectiveness of the whistleblowing function; and overseeing the external audit programme.

The second purpose is to provide the Management Committee and the Board with appropriate oversight and challenge on risk management, to embed a culture of risk awareness and control consciousness within the bank, and to ensure the bank's compliance with the legal and regulatory framework governing the activities of the bank and its associated businesses.

Specific duties include: overseeing the effectiveness of all aspects of the risk management framework, including reviewing and recommending or approving the risk appetite framework, statements and metrics, risk and compliance policies, ICAAP, ILAAP and associated stress testing and scenario analysis; ensuring the effective operation of the risk framework including reviewing and challenging the findings of management's risk and control self-assessments; and overseeing the compliance programme, the work of the MLRO, the Data Protection Officer, the Information Security Officer and the Client Asset Oversight Officer.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### **DIRECTORS' REPORT (CONTINUED)**

#### 3. Risk Management and Governance Structure (Continued)

#### 3.4 Governance Structure (Continued)

#### **Management Committee**

The Board has delegated the day-to-day responsibility for running the bank to the managing director who is supported by the Management Committee. The Management Committee recommends and delivers against the bank's strategy in an effective and controlled manner by providing for the general executive management of the business and facilitating cross-functional communication and liaison. The respective Management Committee members are responsible to the Managing Director and Board for managing performance in line with the long-term plan, strategy, budget and risk appetite.

The Management Committee is comprised of:

- Managing Director
- Head of Private Banking
- Chief Finance and Operations Officer
- Head of Human Resources and Business Services
- Head of Treasury
- Head of Compliance and Risk
- Chief Digital and Information Officer

The Management Committee has established two sub-committees to support its activities, descriptions of which follow. All decisions of these sub-committees are potentially subject to Management Committee review.

#### Banking Committee (BC)

The purpose of the Banking Committee is to oversee day-to-day activities of the Banking business, including oversight of its day-to-day deposit and lending activities.

#### Asset and Liability Committee (ALCO)

The purpose of the Asset and Liability Committee is to oversee the bank's balance sheet, including free capital. It is also responsible for allocating funds within the balance sheet so as to manage liquidity, currency risk, capital adequacy and profitability. The Deposit Committee is a sub-committee of ALCO. The matters of setting of Deposit and Lending rates are reserved for the ALCO.

#### Risk Appetite: Responsibilities

Risk appetite responsibilities are based on the three lines of defence assurance model, the Board oversees all three lines of defence:

#### First line of defence - People responsible for day to day risk management and control

Each business unit is responsible for operating within the risk appetite boundaries; ensuring appropriate key risk indicators are identified and thresholds set; regularly monitoring indicators and reporting any issues to the Management Committee, Risk Management Function and/or Compliance. The Management Committee is responsible for cascading down risk appetite into more meaningful and detailed expressions of limits applicable to each business function.

#### Second line of defence - Risk oversight, policies and methodology

The Risk Management Function is responsible for developing and maintaining the risk appetite framework and statement for approval by the ARCCo and the Management Committee.

The Risk Management Function is responsible for reporting breaches of risk appetite to the Management Committee, ARCCo and Board.

The ARCCo is responsible for reviewing and recommending an appropriate risk appetite statement to the Board.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### **DIRECTORS' REPORT (CONTINUED)**

#### 3. Risk Management and Governance Structure (Continued)

#### 3.4 Governance Structure (Continued)

#### Third line of defence - Independent assurance

Internal Audit provides independent assurance on the effectiveness of risk management and the internal control framework and validates the risk appetite statement.

The ARCCo maintain oversight and monitor the effectiveness of internal control and risk management processes and report to the Board.

#### 4. Capital Management

The bank's policy is to have a strong capital base to provide resilience; maintain customer, creditor and market confidence; and to sustain future development of the business. There have been no material changes to the bank's management of capital during the year. The primary source of new capital for the bank is retained profits. The Board is conscious of the need for retained profits to be sufficient to grow capital in line with business growth and to meet regulatory driven expectations of higher capital ratios across the industry.

The Board is ultimately responsible for capital management. The Board, the Management Committee and the Asset and Liability Committee (ALCO) receive regular reports on the current and forecast level of capital.

The bank measures the amount of capital it holds using the regulatory framework defined by the Capital Requirements Directive and Regulation ("CRD IV") which took effect from 1 January 2014 and was implemented in the UK by the Prudential Regulation Authority ("PRA").

Under CRD IV, the bank's regulatory capital is analysed into two tiers:

- Common Equity Tier 1 capital is the highest form of regulatory capital under CRD IV, which includes the share capital; reserve fund; audited retained profits and losses from previous years; property and heritage asset revaluation reserves; plus any regulatory adjustments.
- Tier 2 capital, which comprises the bank's collective allowance for impairment.

The bank does not have any Tier 1 capital that is not Common Equity Tier 1 capital.

The bank's capital adequacy and capital resources are managed and monitored in accordance with the regulatory capital requirements of CRD IV and the PRA. The bank is subject to capital requirements as defined under Pillar 1 (minimum capital requirements) supplemented by additional minimum requirements under Pillar 2 and a number of CRD IV capital buffers. The minimum capital requirement is determined as 8% of total risk weighted assets. The additional minimum requirements are set by the PRA through the issuance of bank specific Individual Capital Guidance ("ICG"), following the Internal Capital Adequacy Assessment Process ("ICAAP"), as part of the supervisory review. The bank assesses the adequacy of its capital through the annual update and more frequently in the event of a material change in capital, of the ICAAP. The ICAAP is the bank's own assessment of its capital needs, and is based on stress testing and scenario analysis of the impact of material risks affecting the bank. The ICAAP is presented at least annually to the ALCO, Audit, Risk and Compliance Committee and the Management Committee for review and challenge, eventually leading to challenge and approval by the Board. The bank has put in place processes and controls to monitor and manage capital adequacy and throughout the year, the bank's regulatory capital remained in excess of the minimum requirements determined by the ICG and CRD IV buffers.

The capital conservation buffer is a standard buffer of 2.5% of risk weighted assets designed to provide for losses in the event of stress and has been phased in since 2016 at the rate of 0.625% to reach 2.5% at 1 January 2019. As at 31 March 2018, the buffer applicable to the bank was 1.875%.

The countercyclical capital buffer is designed to require banks to hold additional capital to remove or reduce the build up of systematic risk in times of credit boom. The amount of the buffer is determined by reference to buffer rates set by The Financial Policy Committee, where for the UK it is currently set to zero but will increase to 0.5% on 27 June 2018 and to 1.0% on 28 November 2018. The implementation of CRD IV is subject to transitional arrangements, with the full implementation date being 1 January 2019. The bank continues to monitor these developments and incorporates the impact of forthcoming regulatory changes to the capital forecasts to ensure the bank is able to maintain a strong capital base that exceeds the minimum regulatory requirements.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### **DIRECTORS' REPORT (CONTINUED)**

### 4. Capital Management (Continued)

The bank's regulatory capital, risk weighted assets and capital ratios at 31 March were as follows:

	2018	2017
Common Equity Tiou 1 coults!	£000	£000
Common Equity Tier 1 capital		
Ordinary share capital	120	120
Reserve Fund	22,598	22,598
Profit and loss account	286,617	254,111
Property revaluation reserve	36,087	36,087
Heritage assets revaluation reserve	7,035	6,788
Net defined benefit obligation	(8,546)	-
Total Common Equity Tier 1 capital and Total Tier 1 capital	343,911	319,704
Tier 2 capital		
Collective Impairment Allowance	2,007	320
Total Tier 2 capital	2,007	320
Total regulatory capital	345,918	320,024
Risk weighted assets (unaudited)	1,598,298	1,567,896
Capital ratios (unaudited)		
Total regulatory capital expressed as a percentage of risk weighted assets	21.64%	20.41%
Common Equity Tier 1 capital expressed as percentage of risk weighted assets	21.52%	20.39%

The bank's regulatory total capital ratio increased year on year from 20.41% to 21.64%, while the Common Equity Tier 1 ratio increased from 20.39% to 21.52%. The capital ratios remain above the regulatory requirements. The increase during the year was due to higher retained profits.

Full details of the bank's regulatory capital framework are disclosed in the bank's Pillar 3 disclosures which are unaudited and are available on the bank's website: www.hoaresbank.co.uk.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### **DIRECTORS' REPORT (CONTINUED)**

#### 5. The Board of Directors

Directors of the bank holding office during the year and up to the date of signing the financial statements were as follows:

Mr A. S. Hoare \*

Miss V. E. Hoare \*

Mr S. M. Hoare \*

Miss A. S. Hoare \*

Mr A R Q Hoare \*

Mr I. R. Peacock (resigned 6 June 2017)

Mrs L. C. Powers-Freeling (resigned 17 November 2017)

Mr A. C. Fisher (resigned 31 December 2017)

Mr A. J. McIntyre

Mr D. Green (Chief Executive Officer/Managing Director)

The Rt. Hon. Lord Macpherson of Earl's Court GCB (Chairman)

Ms J. E. M. Waterous (appointed 3 July 2017)

Dame Susan Rice (appointed 8 January 2018)

The Board of Directors included five Directors (those marked with an asterisk in the list above) who are all descendants of the bank's founder. They, and two other Hoare family members are the bank's only shareholders and each has unlimited liability. They are known as Partners and all work in the business to ensure the continuation of the bank's long-held culture, values and approach to business.

The bank has professional indemnity insurance and directors' and officers' liability insurance for the Directors which give appropriate cover for any legal action brought against them; this cover is renewed annually and was in place throughout the financial year.

#### 6. Employees

The bank had 371 employees on a full time equivalent basis as at 31 March 2018 (2017: 403). The bank is an equal opportunities employer and recruits the most suitable applicant for any given vacancy regardless of race, sex, age or ethnicity. The bank recognises its obligation to give disabled persons full and fair consideration for all vacancies and to ensure that such persons are not discriminated against on the grounds of their disability. Employees who become disabled during their working life will be retained in employment wherever possible and given help with rehabilitation and training.

The bank is committed to employee involvement and undertakes regular briefing sessions on the strategy and performance of the bank. There is also an employee C. Hoare & Co. Engagement Forum where staff representatives can raise and discuss matters with management.

#### 7. Charitable Donations

During the year the bank made charitable donations of £3.0m (2017: £7.5m) to the bank's charitable trust, The Golden Bottle Trust, whose objective is the continuation of the philanthropic commitments and ideals of the Hoare family.

#### 8. Environmental Policy Statement

The bank has built a reputation for always seeking to 'do the right thing'. We are open and honest and aim to treat our customers and colleagues fairly. Our commitment to running the business ethically means that we also have certain responsibilities, including what we give back to the community and how we affect the environment.

Climate change remains an important issue for us and future generations. We are committed to running the bank with minimum adverse impact on the environment, for example by an ongoing effort to continue to reduce the bank's carbon footprint. As a responsible business, we aim to make better use of resources, including managing our energy, waste, and water more efficiently and effectively.

All of this is embodied in our formal 'Ethics Policy', which outlines the culture that we promote for serving our customers, how we contribute to the community, our approach to managing our environmental impact and how we foster a positive and rewarding workplace. The policy is regularly reviewed and performance against stated aims monitored and managed.

### ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS

#### YEAR ENDED 31 MARCH 2018

### **DIRECTORS' REPORT (CONTINUED)**

#### 9. Disclosure of Information to Auditors

The Directors who held office at the date of approval of this Directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the bank's auditors are unaware; and each Director has taken all reasonable steps that they ought to have taken as a Director to make themselves aware of any relevant audit information and to establish that the bank's auditors are aware of that information.

#### 10. Statement of Directors' Responsibilities

The Directors are responsible for preparing the Strategic Report, Directors' Report and the Financial Statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the group and parent company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising Financial Reporting Standard 102 "The Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102)", and applicable law).

Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Company and of the profit or loss of the Group for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business;
- make judgements and accounting estimates that are reasonable and prudent;

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

By Order of the Board

17 May 2018

David Green

For and on behalf of Katie White

Under power of attorney dated 1 May 2018

Dated:  $\partial \lambda / o 5 / 13$ 

Ms K. White Company Secretary C. Hoare & Co. 37 Fleet Street London EC4P 4DQ

Registration number: 240822

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF C. HOARE & CO.

#### Report on the audit of the financial statements

#### Opinion

In our opinion, C. Hoare & Co.'s group financial statements and Company financial statements (the "financial statements"):

- give a true and fair view of the state of the group's and of the Company's affairs as at 31 March 2018 and of the group's profit and cash flows for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Consolidated Financial Statements (the "Annual Report"), which comprise: the Consolidated Statement of Comprehensive Income for the year ended 31 March 2018; the Consolidated and Company Balance Sheet as at 31 March 2018; the Consolidated and Company Statement of Changes in Equity for the year then ended; the Consolidated Cash Flow Statement for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Our opinion is consistent with our reporting to the Audit Committee.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remained independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, as applicable to public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

To the best of our knowledge and belief, we declare that non-audit services prohibited by the FRC's Ethical Standard were not provided to the group or the company.

Other than those disclosed in note 6 to the financial statements, we have provided no non-audit services to the group or the Company in the period from 1 April 2017 to 31 March 2018.

#### Our audit approach

#### Overview

#### Materiality

- Overall group materiality: £1,3m, based on 5% of profit before tax.
- Overall Company materiality: £1.3m, based on 5% of profit before tax.

#### Audit scope

- We scoped our audit to gain sufficient audit assurance over all material financial statement line items.
- The group and Company operate solely in the UK and the Company is the only significant component of the group.

#### Key audit matters

The areas of focus for our audit to which we allocated the greatest amount of our resources and effort were:

- Risk of fraud in revenue recognition from manual intervention (group and Company).
- Valuation of provisions for impairment of credit balances (group and Company).

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF C. HOARE & CO. (CONTINUED)

#### The scope of our audit

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements. In particular, we looked at where the directors made subjective judgements, for example in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain.

We gained an understanding of the legal and regulatory framework applicable to the group and the industry in which it operates, and considered the risk of acts by the group, which were contrary to applicable laws and regulations, including fraud. We designed audit procedures to respond to the risk, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliverable concealment by, for example, forgery or intentional misrepresentations, or through collusion. We focussed on laws and regulations that could give rise to a material misstatement in the group financial statements including but not limited to the Companies Act 2006, the Financial Conduct Authority and the Prudential Regulation Authority's regulations and UK tax legislation. Our tests included but were not limited to, review of correspondence with, and reports to, the regulators, review of correspondence with legal advisors, enquiries of management, review of internal audit reports as far as they related to the financial statements and use of internal financial services compliance experts. There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. We did not identify any key audit matters relating to irregularities, including fraud. As in all of our audits we also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

#### Key audit matters

Key audit matters are those matters that, in the auditors' professional judgement, were of most significance in the audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) identified by the auditors, including those which had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. These matters, and any comments we make on the results of our procedures thereon, were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. This is not a complete list of all risks identified by our audit.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF C. HOARE & CO. (CONTINUED)

Key audit matters (Continued)

#### Key audit matter

## How our audit addressed the key audit matter

## Risk of fraud in revenue recognition from manual intervention (Group and Company)

Under Auditing Standards there is a rebuttable presumption that fraud within revenue recognition is a significant risk on all audits.

The revenue balance of £91.4m is comprised of Interest from loans and advances to customers, Interest from loans and advances to banks and Interest from Available-for-sale investments (e.g. treasury bills, certificates/ deposits and debt securities).

We considered the risk of fraud within revenue and concluded that the significant risk lies with manual intervention in the revenue process. This is largely due to the automated nature of the recording of revenue transactions and the relatively straightforward nature of the underlying customer transactions.

We tested IT general computer controls over the general ledger and the core banking system used to record customer transactions and calculate revenue. We determined that we could rely on these controls for the purposes of our audit.

We independently built an expectation of the interest revenue recorded for all customers. This testing included:

- Extracting the full transaction history from the core banking system;
- Testing controls over loan origination;
- Testing a sample of key inputs to the core banking system:
- Using customer characteristics and transaction history to independently calculate an expectation of revenue to be recorded for that customer, and;
- Comparing actual to expected revenue at a customer and overall basis.

No material differences were identified between our independent recalculation and the actual revenue recorded.

We also performed other substantive revenue testing such as:

- Testing the input of customer information upon origination into the banking system;
- Recalculation of automated interest amounts calculated by the banking system, and;
- Testing of input of deals nominal amounts and associated interest through matching to deal tickets and third party confirmations.

We extracted a full list of journals, including those posted to revenue, and tested the completeness and accuracy of the population obtained. A series of tests were run on the journals listing (such as backdated entries over 100 days, post close entries, weekend journals and unusual users or words) to identify those considered higher risk. All journals identified in this way were tested by obtaining supporting evidence and by critically assessing whether this evidence was persuasive and had commercial substance. Our testing did not identify any exceptions.

Based on the work performed, we found that the revenue recorded was supported by underlying evidence.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF C. HOARE & CO. (CONTINUED)

Key audit matters (Continued)

#### Key audit matter

### Valuation of provisions for impairment of credit balances (Group and Company).

There is a risk that loans and advances made to customers are not recoverable and/or the judgements made in determining the impairment provision are inappropriate or incorrectly applied.

This risk is partially mitigated by the nature of the lending, in particular given the majority of lending is secured, with the value of the collateral typically significantly in excess of the amount of the customer exposure. The group has also historically adopted a conservative approach to customer acquisition and lending. This is evidenced by the low credit risk provisions recorded over recent years.

Notwithstanding this context, we focussed on this area because the Directors make subjective judgments over both the timing of recognition of impairment and the size of any such impairment, and individual exposures are in excess of audit materiality. In addition, individual exposures are in excess of audit materiality and there has been some recent declines in prime and super-prime property valuations, particularly in London, which could impact the strength of the collateral held.

### How our audit addressed the key audit matter

We evaluated the design and tested the operating effectiveness of the controls over impairment processes. These controls included:

- The approval of the granting of loan facilities to customers;
- The registration of collateral;
- The regular review of the portfolio to assess actions to be taken on at-risk loans, and assess whether individual loan exposures require provision, and;
- IT controls over the systems used to record customer lending and repayments, including restricted access and change management controls.

We determined that we could rely on these controls for the purposes of our audit.

We tested a sample of loans and advances to customers identified as potentially impaired by management and formed our own judgement as to whether the provision recorded on these exposures were appropriate. This included assessing relevant internal and external evidence about the customer's ability to repay. We also considered the appropriateness of collateral valuations and considered the impact of applying forced sale haircuts or other valuation sensitivities.

We assessed the completeness of the credit impairment provision, including by:

- Testing a sample of customer accounts identified as 'at risk' but for which no impairment was recorded.
- Independently identifying accounts we considered higher risk (including those secured by superprime property collateral as well as unsecured, high LTV and non UK exposures) and assessing whether there had been a loss event which might indicate the need for a provision.
- Assessing whether the collective provision was appropriate in light of the nature of the exposures and the fall in prime and super-prime property values.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF C. HOARE & CO. (CONTINUED)

#### **Key audit matters (Continued)**

Key audit matter How our audit addressed the key audit ma			
	We did not identify any material additional impairment provisions that we considered were required.		
	In our view, the overall impairment provision held is within a reasonable range of outcomes in the context of the overall loans and advances and the uncertainties disclosed in the financial statements.		

#### How we tailored the audit scope

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial statements as a whole, taking into account the structure of the group and the Company, the accounting processes and controls, and the industry in which they operate.

The group and Company operate solely in the UK and the Company is the only significant component of the group and as a result there are no other branches or locations that required scoping. Testing has been performed over all material financial statement line items. No work is performed by component auditors in support of the audit opinion.

#### Materiality

The scope of our audit was influenced by our application of materiality. We set certain quantitative thresholds for materiality. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures on the individual financial statement line items and disclosures and in evaluating the effect of misstatements, both individually and in aggregate on the financial statements as a whole.

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

	Group financial statements	Bank financial statements
Overall materiality	£1.3m	£1.3m
How we determined it	5% of profit before tax.	5% of profit before tax.

#### Rationale for benchmark applied:

We believe that profit before tax is the primary measure used by the shareholders in assessing the performance of the group and Bank, and is a generally accepted auditing benchmark.

We agreed with the Audit Committee that we would report to them misstatements identified during our audit above £65k (group audit) and £65k (Company audit) as well as misstatements below those amounts that, in our view, warranted reporting for qualitative reasons.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF C. HOARE & CO. (CONTINUED)

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which ISAs (UK) require us to report to you when:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's and company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the group's and company's ability to continue as a going concern.

### Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

#### Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the year ended 31 March 2018 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the group and company and their environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF C. HOARE & CO. (CONTINUED)

#### Responsibilities for the financial statements and the audit

#### Responsibilities of the directors for the financial statements

As explained more fully in the Statement of Directors' Responsibilities set out on page 15, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the company or to cease operations, or have no realistic alternative but to do so.

### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

#### Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### Other required reporting

### Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the company financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

#### **Appointment**

Following the recommendation of the Audit, Risk & Compliance Committee, we were appointed by the directors on 19 December 2011 to audit the financial statements for the year ended 31 March 2012 and subsequent financial periods. The period of total uninterrupted engagement is seven years, covering the years ended 31 March 2012 to 31 March 2018.

Luke Hanson (Senior Statutory Auditor)

Luch House

for and on behalf of PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

London

22 May 2018

# C. HOARE & CO. ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED 31 MARCH 2018

### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 March 2018

		Continuing operations	At 31 M Discontinued operations	Aarch 2018 Total
	Note	£000	£000	£000
Interest receivable Interest payable		91,382 (7,708)	43	91,425 (7,708)
Net interest income	2	83,674	43	83,717
Dividend income		59	-	59
Other finance expense	3	(1)	-	(1)
Fees and commissions receivable Fees and commissions payable		14,239 (1,080)	135	14,374 (1,087)
Net fees and commissions income	L	13,159	128	13,287
Dealing profits	4	7,514	-	7,514
Other operating income	5	1,086	241	1,327
Total income Operating expenses	-	105,491	412	105,903
Administrative expenses:	_			
Administrative expenses excluding depreciation Depreciation	6	(67,209) (6,759)	(3,292)	(70,501) (6,763)
Total operating expenses	L	(73,968)	(3,296)	(77,264)
Impairment charge on loans and advances Impairment recovery on debt securities		(2,743) 35	-	(2,743) 35
Profit before taxation	_	28,815	(2,884)	25,931
Tax on profit	8	(2,555)	564	(1,991)
Profit/(loss) for the financial year	_	26,260	(2,320)	23,940
Other comprehensive income:	-			
Remeasurement of retirement benefit obligations Deferred tax arising on pension scheme Revaluation of property and heritage assets Deferred tax arising on valuation gains	3 8 16 8			10,328 (1,756) 298 (51)
Other comprehensive income for the year, net of tax				8,819
Total comprehensive income for the year				32,759

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 March 2017

For the year ended 31 Waren 2017			At 31	March 2017
		Continuing	Discontinued	Total
		operations	operations	
	Note	£000	£000	£000
Interest receivable		84,718	622	85,340
Interest payable		(10,547)	(52)	(10,599)
Net interest income	2	74,171	570	74,741
Dividend income		54	-	54
Other finance income	3	340		340
Fees and commissions receivable		14,108	17,882	31,990
Fees and commissions payable		(967)	(601)	(1,568)
Net fees and commissions income	ļ	13,141	17,281	30,422
Dealing profits	4	5,007	-	5,007
Other operating income	5	150	56,751	56,901
Total income	•	92,863	74,602	167,465
Operating expenses				
Administrative expenses:	ı			
Administrative expenses excluding restructuring costs	6	(70,273)	(16,335)	(86,608)
and depreciation		, , ,	'	
Restructuring costs	6	(500) (6,619)	(4,554) (567)	(5,054)
Depreciation	l		`	(7,186)
Total operating expenses		(77,392)	(21,456)	(98,848)
Impairment recovery on loans and advances		874	-	874
Impairment recovery on debt securities		1,287	<del>-</del>	1,287
Profit before taxation		17,632	53,146	70,778
Tax on profit	8	(7,299)	(13,703)	(21,002)
Profit for the financial year		10,333	39,443	49,776
Other comprehensive expense:	•			,
Remeasurement of retirement benefit obligations	3			(12,217)
Deferred tax arising on pension scheme	8			2,151
Revaluation of property and heritage assets	16			222
Deferred taxarising on valuation gains	8			478
Other comprehensive expense for the year, net of tax				(9,366)
Total comprehensive income for the year				40,410

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

CONSOLIDATED BALANCE SHEET			
As at 31 March 2018			
		Group	Group
		2018	2017
Assets	Note	£000	£000
Cash and balances at central banks		1,153,969	781,177
Items in course of collection from banks		2,108	1,611
Derivative financial instruments	11	8,422	1,751
Financial assets	12	3,292,506	3,518,524
Property and equipment	15	79,295	78,876
Heritage assets	16	8,755	8,435
Deferred tax asset	17	986	535
Other assets	18	405	1,436
Prepayments and accrued income	19	18,121	16,932
Post retirement benefit asset	3	8,546	_
Total assets		4,573,113	4,409,277
Liabilities	,		
Deposits by banks	20	586	16
Customer accounts	21	4,048,889	3,868,199
Derivative financial instruments	11	125,270	143,507
Deferred tax liability	17	8,959	8,909
Other liabilities	22	2,115	17,368
Accruals and deferred income	23	31,467	37,260
Provision for other liabilities	24	3,370	14,289
Post retirement benefit liability	3	-	25
Fotal liabilities		4,220,656	4,089,573
Called up share capital	25	120	120
Reserve fund		22,598	22,598
Revaluation reserves	26	43,122	42,875
Current year net income		32,506	39,704
Retained earnings brought forward		254,111	214,407
Cotal equity		352,457	319,704
otal liabilities and equity	_	4,573,113	4,409,277
Memorandum items:	_		
Contingent liabilities (guarantees)	27	20,959	23,992
O			

The Financial Statements on pages 23 to 77 were approved by the Board of Directors on 17 May 2018 and signed on its behalf by:

Mr A. S. Hoare Director 22 May 2018

Commitments

Miss V.E. Hoare Director 22 May 2018

27

320,620

The Notes on pages 30 to 77 form an integral part of these Financial Statements.

347,854

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### COMPANY BALANCE SHEET

#### As at 31 March 2018

As at 31 March 2018				
		Company	Company	
		2018	2017	
	Note	£000	$\pounds000$	
Assets				
Cash and balances at central banks		1,153,969	781,177	
Items in course of collection from banks		2,108	1,611	
Derivative financial instruments	11	8,422	1,751	
Financial assets	12	3,292,127	3,517,941	
Shares in group undertakings	14	1	1	
Property and equipment	15	79,295	78,876	
Heritage assets	16	8,755	8,435	
Deferred tax asset	17	986	535	
Otherassets	18	326	1,387	
Prepayments and accrued income	19	18,037	16,887	
Post retirement benefit asset	3	8,546	-	
Total assets		4,572,572	4,408,601	
Liabilities				
Deposits by banks	20	586	16	
Customer accounts	21	4,048,889	3,868,199	
Deposits to subsidiary companies		9,854	9,127	
Derivative financial instruments	11	125,270	143,507	
Deferred tax liability	17	8,959	8,909	
Other liabilities	22	1,806	17,104	
Accruals and deferred income	23	31,468	37,260	
Provision for other liabilities	24	3,370	14,289	
Post retirement benefit liability	3	-	25	
Total liabilities		4,230,202	4,098,436	
Called up share capital	25	120	120	
Reserve fund		21,148	21,148	
Revaluation reserves	26	43,122	42,875	
Current year net income		31,958	39,309	
Retained earnings brought forward		246,022	206,713	
Total equity		342,370	310,165	
Total liabilities and equity		4,572,572	4,408,601	
Memorandum items:				
Contingent liabilities (guarantees)	27	20,959	23,992	
Commitments	27	320,620	347,854	

The Financial Statements on pages 23 to 77 were approved by the Board of Directors on 17 May 2018 and signed on its behalf by:

Mr A. S. Hoare Director 22 May 2018

Miss V.E. Hoare Director 22 May 2018

# C. HOARE & CO. ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 March 2018

	Note	Called Up Share Capital £000	Reserve Fund £000	Revaluation Reserves £000	Retained Earnings £000	Total Equity £000
Balance as at 1 April 2016	_	120	22,598	42,175	214,407	279,300
Profit for the financial year  Other comprehensive expense for the year		-	-	-	49,776	49,776
Remeasurement of retirement benefit obligations		-	-	_	(12,217)	(12,217)
Deferred tax arising on pension scheme		-	-	-	2,151	2,151
Revaluation of property and heritage assets	26	-	-	222	-	222
Deferred tax arising on valuation gains	26	•	-	478	-	478
Total comprehensive income for the year		-	-	700	39,710	40,410
Dividends		-	-	-	(6)	(6)
Balance as at 31 March 2017	_	120	22,598	42,875	254,111	319,704
Profit for the financial year  Other comprehensive income for the year		-	-	-	23,940	23,940
Remeasurement of retirement benefit obligations		-	-	-	10,328	10,328
Deferred tax arising on pension scheme		-	-	-	(1,756)	(1,756)
Revaluation of property and heritage assets	26	-	-	298	-	298
Deferred tax arising on valuation gains	26	-	-	(51)	-	(51)
Total comprehensive income for the year	_	-	-	247	32,512	32,759
Dividends		_	-	-	(6)	(6)
Balance as at 31 March 2018	_	120	22,598	43,122	286,617	352,457

The Directors are authorised under the bank's Articles of Association to set aside such profits as they think proper in the form of a Reserve Fund. This Reserve Fund can be applied in any purpose to which the profits of the bank may be properly applied.

# C. HOARE & CO. ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### COMPANY STATEMENT OF CHANGES IN EQUITY

For the year ended 31 March 2018

	Note	Called Up Share Capital £000	Reserve Fund £000	Revaluation Reserves £000	Retained Earnings £000	Total Equity £000
Balance as at 1 April 2016	_	120	21,148	42,175	206,713	270,156
Profit for the financial year  Other comprehensive expense for the year		-	-	<u>-</u>	49,381	49,381
Remeasurements of retirement benefit obligations		-	-	•	(12,217)	(12,217)
Deferred tax arising on pension scheme		-	-	-	2,151	2,151
Revaluation of property and heritage assets	26	-	-	222	-	222
Deferred taxarising on valuation gains	26	-	-	478	-	478
Total comprehensive income for the year		-	<del>-</del>	700	39,315	40,015
Dividends		-	-	<del>-</del>	(6)	(6)
Balance as at 31 March 2017	_	120	21,148	42,875	246,022	310,165
Profit for the financial year  Other comprehensive income for the year		-	-	-	23,392	23,392
Remeasurements of retirement benefit obligations		-	-	_	10,328	10,328
Deferred tax arising on pension scheme		-	-	_	(1,756)	(1,756)
Revaluation of property and heritage assets	26	-	-	298	-	298
Deferred tax arising on valuation gains	26	-	-	(51)	-	(51)
Total comprehensive income for the year	_	-	-	247	31,964	32,211
Dividends	_	-	-	-	(6)	(6)
Balance as at 31 March 2018		120	21,148	43,122	277,980	342,370

The Directors are authorised under the bank's Articles of Association to set aside such profits as they think proper in the form of a Reserve Fund. This Reserve Fund can be applied in any purpose to which the profits of the bank may be properly applied.

# C. HOARE & CO. ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED 31 MARCH 2018

### CONSOLIDATED CASH FLOW STATEMENT

For the year ended 31 March 2018

	Note	Group 2018 £000	Group 2017 £000
Net cash generated from/(used in) operating activities Taxation paid	28	134,092 (21,100)	(251,260) (6,083)
Net cash generated from/(used in) operating activities	-	112,992	(257,343)
Cash flow from investing activities	-		
Disposal of Discontinued operations Purchase of investment securities Sale and maturity of investment securities Purchase of tangible fixed assets		241 (1,020,422) 1,309,338 (7,203)	72,000 (1,475,555) 1,215,547 (2,914)
Net cash generated from/(used in) from investing activities		281,954	(190,922)
Cash flow from financing activities	_		
Dividend paid	_	(6)	(6)
Net cash used in financing activities	_	(6)	(6)
Net increase/(decrease) in cash and cash equivalents Cash and cash equivalents at the beginning of the year		394,940 851,100	(448,271) 1,299,371
Cash and cash equivalents at the end of the year	_	1,246,040	851,100
Cash and cash equivalents consists of:	_		
Cash at bank and in hand Short term deposits		1,153,969 92,071	781,177 69,923
Cash and cash equivalents	<u>-</u>	1,246,040	851,100

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

#### 1. Summary of significant accounting policies

The principal accounting polices applied in the preparation of these consolidated financial statements are set out below. These policies have been applied consistently in dealing with amounts which are considered material to the financial statements.

Following the sale of the Wealth Management business, the results as presented draw a distinction between Wealth Management, shown as 'discontinued operations' and ongoing 'continuing operations'

#### (a) Basis of preparation

The financial statements have been prepared under the historical cost convention and on a going concern basis, except that the following assets and liabilities are stated at their fair values: land and buildings, investment properties, heritage assets, financial instruments designated as fair value through the profit or loss and derivative contracts. The financial statements have been prepared under the provisions of Part XV of the Companies Act 2006 relating to Banking Groups, SI 2008/410, and in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standards applicable in the United Kingdom and the Republic of Ireland" ("FRS 102").

The bank has taken the exemption under Section 408 of the Companies Act 2006 from presenting its unconsolidated profit and loss account. For balance sheet notes where the Company is not presented separately, references to the Group should also be read as applying to the Company.

The bank has elected to present all items of income and expense recognised in the period using the single-statement approach in accordance with FRS 102, Section 5 'Statement of Comprehensive Income and Income Statement'.

Compliance with FRS 102, Section 16 'Investment Property' requires a departure from the requirements of the Companies Act 2006 relating to depreciation and an explanation of this departure is given in (s) below.

#### (b) Going concern

The going concern of the Company and the Group is dependent on funding their respective balance sheets and maintaining adequate levels of capital. The Directors have undertaken an assessment of the Company and the Group's going concern status, with consideration of current and projected financial performance, including capital and funding projections of the Group and having regard to the Group's principal risks and uncertainties as set out in the Strategic report. The Directors assessment concludes that the Group has adequate resources to continue in operational existence for the foreseeable future and therefore it is appropriate to continue to adopt the going concern basis in preparing its financial statements.

#### (c) Basis of consolidation

The Consolidated Financial Statements include the results of the bank and its subsidiary undertakings. Consolidation eliminates the effects of intragroup transactions. Uniform accounting policies have been adopted across the Group.

Subsidiaries are entities controlled by the bank. Control is defined as where the bank has power, directly or indirectly, to govern the financial and operating policies of such entities. In assessing control, potential voting rights that presently are exercisable or convertible are taken into account. The financial statements of such entities are consolidated within the bank's financial statements until the date control ceases.

## ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

#### 1. Summary of significant accounting policies (Continued)

#### (d) Foreign currencies

Transactions in foreign currencies are translated to sterling using the rate of exchange ruling at the date of the transaction. All monetary assets and liabilities are revalued daily at the closing exchange rates. Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated at foreign exchange rates ruling at the dates the fair value is determined. Foreign exchange gains or losses on translation are included in the profit and loss account.

#### (e) Interest

Interest income and expense are recognised in the profit and loss account using the effective interest rate method. The effective interest rate is the rate that exactly discounts the estimated future cash payments and receipts through the expected life of the financial asset or liability to the carrying amount of that asset or liability. The calculation of the effective interest rate includes all transaction costs (directly attributable to the acquisition or disposal of the instrument) and discounts or premiums that are an integral part of the cash flow of the financial asset or liability.

Interest income and expense presented in the Statement of Comprehensive Income include:

- Interest on financial assets and liabilities at amortised cost on an effective rate basis
- Interest on financial assets that are measured at fair value through profit or loss

#### (f) Fees and commissions

Fees and commissions income and expense that are integral to the effective interest rate on a financial asset are included in the measurement of the effective interest rate.

Fees and commissions income including loan arrangement fees and, servicing fees, are recognised when the services are performed.

Loan arrangement fees are amortised over the expected life of the loan.

The bank uses historic data to determine the expected average life of its on demand portfolio, this analysis is performed on an annual basis and for the year ended 31 March 2018 it has been determined to be 3 years.

Fees and commissions expense, when not included in the effective interest rate, relates mainly to transaction and service fees, which are expensed as the services are received.

#### (g) Exceptional items

The Group classifies certain on-off charges or credits that have a material impact on the Group's financial results as 'exceptional items'. These are disclosed separately to provide further understanding of the financial performance of the Group.

#### (h) Dealing profits

Dealing profits arise from gains or losses on treasury positions, including from foreign currency trades carried out on behalf of the bank and its customers.

These positions are used to provide liquidity and to manage the bank's liabilities and relate to the bank's banking activity as part of the banking book. The bank's policy is not to operate any significant trading (i.e. non-banking) positions.

#### (i) Dividend income

Dividend income is recognised when the right to receive income is established. Usually this is the ex-dividend date for equity securities.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

#### 1. Summary of significant accounting policies (Continued)

#### (j) Retirement benefit obligations

The Company operates a defined benefit pension scheme for certain employees providing a pension benefit that an employee will receive on retirement, dependent upon several factors including age, length of service and final salary. The assets of the scheme are administered separately from those of the Company in a Trustee administered fund. This scheme was closed to new members with effect from 1 April 2002 and since then staff have been able to join a separate defined contribution or "money purchase" scheme. On 1 December 2007 the defined benefit scheme was closed to future accrual, a "curtailment", and all remaining members were given the option to commence plans with the defined contribution scheme.

The liability recognised in the balance sheet in respect of the defined benefit scheme is the present value of the defined benefit obligation less the fair value of the scheme assets at the reporting date.

The defined benefit obligation is calculated using the projected unit credit method. The present value is determined by discounting the estimated future payments using market yields on high quality corporate bonds that are denominated in sterling and that have terms approximating the estimated period of the future payments ('the discount rate'). Annually the Group engages a qualified independent actuary to calculate the obligation with actuarial assumptions as best estimates.

The defined benefit scheme's assets are measured using fair values in accordance with the FRS 102 fair value hierarchy.

Remeasurements of the defined benefit pension scheme comprise actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions, the return on assets and the effect of the asset ceiling (if any). The Company recognises remeasurements immediately in other comprehensive income. The Company determines the net interest expense/(income) on the net defined benefit liability/(asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the year to the net defined benefit liability/(asset). The net interest expense/(income) is charged to/ (credited) to finance costs/(income).

In accordance with FRS 102, the surplus on the defined benefit pension scheme is recognised on the balance sheet to the extent that it is recoverable over the lifetime of the Scheme.

The Company also operates a defined contribution pension scheme, where the bank pays fixed contributions into a separate entity; there is no legal or constructive obligation to pay further contributions. The contributions are recognised as an expense when they are due. The assets of the scheme are held separately from the Group in independently administered funds.

#### (k) Restructuring costs

Costs categorised as restructuring include costs incurred in the implementation of an approved restructuring plan, which can be reliably estimated and for which a legal or constructive obligation exists.

#### (l) Taxation

Taxation expense included in the Consolidated Statement of Comprehensive Income comprises current and deferred tax recognised in the reporting period. Tax is recognised in the Consolidated Statement of Comprehensive Income except to the extent that it relates to items recognised in equity, in which case it is recognised in other comprehensive income.

#### i) Current tax

Current tax is the amount of income tax payable in respect of the taxable profit for the year or prior years. Tax is calculated on the basis of tax rates and laws that have been enacted or substantively enacted at the balance sheet date.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

### 1. Summary of significant accounting policies (Continued)

#### (l) Taxation (Continued)

#### ii) Deferred tax

Deferred tax arises from timing differences that are differences between taxable profits and total comprehensive income as stated in the financial statements. These timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements.

Deferred tax is provided in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that will result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date.

Deferred tax assets are recognised where it is probable that future taxable profits will be available against which the temporary differences can be utilised, and are reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax related to revaluation on properties, revaluation of heritage assets, retirement obligations and other amounts charged or credited directly to other comprehensive income is recognised in the balance sheet as a deferred tax asset or liability.

### (m) Dividends payable

In accordance with Section 32 'Events after the end of the reporting period', of FRS102, dividends payable are recognised within retained profits once approved by the shareholders.

#### (n) Cash and cash equivalents

For the purposes of the balance sheet and cash flow statement, cash and cash equivalents comprise cash and balances at the Bank of England and loans and advances to other banks that are repayable on demand.

#### (o) Classification of financial assets and liabilities

On initial recognition, financial assets and liabilities are classified into either basic or other financial instruments. The Company enters into both basic financial instrument, such as cash, loans and receivables and complex financial instruments, such as equity securities and derivatives.

Basic financial instruments, as defined in FRS 102 Section 11, will initially be recognised at the transaction price (including transaction costs). Subsequent measurement will be at the amortised cost of the financial instrument using the effective interest rate method.

Other financial instruments (complex financial instruments) as defined in FRS 102 section 12 will initially be recognised at fair value (including transaction costs). Subsequent measurement will be at the fair value of the financial instruments recognising changes in fair value as profit or loss.

## (p) Financial assets and liabilities

#### (i) Recognition

The bank initially recognises loans and advances and deposits on the date that they are originated. All other financial assets and liabilities (including assets and liabilities designated at fair value through the profit and loss account and equity investments) are initially recognised on the trade date at which the bank becomes party to the contractual provisions of the instrument.

#### (ii) Derecognition

The bank derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset such that the rights to receive the contractual cash flows and substantially all the risk and rewards of ownership of the financial asset are transferred.

The bank derecognises a financial liability when its contractual obligations are discharged, cancelled or expire.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

#### 1. Summary of significant accounting policies (Continued)

#### (p) Financial assets and liabilities (continued)

#### (iii) Offsetting

Financial assets and liabilities are offset and the net amount presented in the balance sheet when the bank has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis when permitted by the accounting standards, or for gains and losses arising from a group of similar transactions such as the bank's foreign exchange dealing activity.

#### (iv) Amortised cost measurement

The amortised cost of a financial asset or liability is the amount at which the financial asset or liability is measured at initial recognition, minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between the initial amount recognised and the maturity amount, minus any reduction for impairment.

#### (v) Fair value measurement

The determination of fair values of financial assets and liabilities is based on quoted market prices or dealer price quotations for financial instruments traded in active markets. For all other financial instruments fair value is determined by valuation techniques. Valuation techniques applied by the bank include using net asset values for unquoted investments in funds.

The bank has applied the disclosure requirements of FRS 102, Section 11 in respect of financial instruments for the fair value hierarchy disclosures.

Disclosures use a three level fair value hierarchy that reflects the significance of the inputs used in measuring fair values of financial instruments. These are:

- Level 1: Quoted prices (unadjusted) in active markets for identical instruments.
- Level 2: Valuation techniques based on observable inputs either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued where all significant inputs are directly or indirectly observable from market data.
- Level 3: Valuation techniques not based on observable market data (unobservable inputs).

These disclosures are included in Note 29 to the financial statements and are in line with Section 34 of FRS 102.

# (vi) Identification and measurement of impairment

At each balance sheet date the bank assesses whether there is objective evidence that financial assets not carried at fair value through the profit and loss account are impaired. Financial assets are impaired when objective evidence demonstrates that a loss event has occurred after the initial recognition of the assets, and that the loss event has an impact on the future cash flows from the assets that can be estimated reliably.

The bank considers evidence of impairment at both a specific and collective level. All individually significant financial assets are assessed for specific impairment. All assets found not to be specifically impaired are then collectively assessed for any impairment that may have been incurred but not yet identified.

Objective evidence that financial assets (including equity securities) are impaired can include default or delinquency by a borrower, indications of inability to repay or that a borrower or issuer will enter bankruptcy. Equity securities are also considered impaired if there is a sustained fall in the market value of the security with no indication of recovery in the near future.

In assessing collective impairment the bank uses historical trends of the losses incurred, adjusted for management's judgement as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than the historical trends suggest.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 1. Summary of significant accounting policies (Continued)

#### (p) Financial assets and liabilities (continued)

Impairment losses on assets carried at amortised cost are measured as the difference between the carrying amount and the present value of estimated future cash flows discounted at the assets' original effective interest rate. Losses are recognised in the profit and loss account and reflected in an allowance account against loans and advances. Interest on impaired assets continues to be recognised through the unwinding of the discount.

Impairment losses on financial assets held at fair value are recognised by transferring the difference between the amortised acquisition cost and the current fair value of the financial assets to profit and loss account. When a subsequent event causes the amount of impairment loss on a financial asset to decrease, the impairment loss is reversed through the profit and loss account.

However, any subsequent recovery in the fair value of an impaired equity security is recognised directly to the bank's equity reserves.

#### (q) Loans and advances to banks and customers

Loans and advances are classified as financial assets at amortised cost. They are initially recognised when cash is advanced to borrowers at fair value, inclusive of transaction costs, and are derecognised when borrowers repay their obligation or the loans are written off. They are subsequently measured at amortised cost using the effective interest method, less impairment losses.

### (r) Derivative financial instruments

#### (i) Derivative financial instruments

Derivatives are financial instruments that derive their value from underlying interest rates, financial instrument prices, foreign exchange rates, credit risk or indices.

The bank enters into derivative contracts in the normal course of business to meet customer requirements and to manage its own exposure to fluctuations in interest, credit and foreign exchange rates.

The principal derivatives used by the bank are interest rate swaps and forward foreign exchange rate contracts. The fair value of interest rate swaps is the estimated amount that the bank would receive or pay to terminate the swap at the balance sheet date, taking into account current interest rates and the current creditworthiness of the swap counterparties. The fair value of forward exchange contracts is their quoted market price at the balance sheet date, being the present value of the quoted forward price.

In accordance with FRS 102 Section 12 other financial instruments issues, derivatives are recognised as trading and recorded at fair value, with changes in fair value recognised in the profit and loss account. Fair values are obtained from quoted market prices in active markets or from dealer price quotations.

## (ii) Derivative instruments and fair value hedging activities

The bank may designate a derivative as either a hedge of the fair value of a recognised fixed rate asset or liability or an unrecognised firm commitment (fair value hedge). The bank does not designate all of its derivatives as hedged items: interest rate swaps are designated as hedging instruments, however forward foreign exchange rate contracts are not.

All derivatives are recorded as assets or liabilities on the balance sheet at their respective fair values with unrealised gains and losses recorded in the profit and loss account. Derivatives that did not meet the criteria for designation as a hedge under FRS 102 at inception, or fail to meet the criteria thereafter, are accounted for in other assets with changes in fair value recorded in the profit and loss account.

Changes in the fair value of a derivative that is designated and qualifies as a fair value hedge, along with the corresponding gain or loss on the hedged asset or liability that is attributable to the hedged risk are both recorded, in the profit and loss account as other operating income. The gain or loss in relation to the unhedged element is left in the profit and loss account.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

## 1. Summary of significant accounting policies (Continued)

#### (r) Derivative financial instruments (continued)

At the inception of a hedge transaction, the bank formally documents the hedge relationship and the risk management objective and strategy for undertaking the hedge. This process includes identification of the hedging instrument, hedged item, the risk being hedged and the methodology for measuring effectiveness. In addition, the bank assesses both at the inception of the hedge and on a monthly basis, whether the derivative used in the hedging transaction has been highly effective in offsetting changes in fair value or cash flows of the hedged item, and whether the derivative is expected to continue to be highly effective.

The bank discontinues hedge accounting prospectively when either it is determined that the derivative is no longer highly effective in offsetting changes in the fair value or cash flows of the hedged item; the derivative expires or is sold, terminated or exercised; the derivative is de-designated because it is unlikely that a forecast transaction will occur; or management determines that designation of the derivative as a hedging instrument is no longer appropriate.

When a fair value hedge is discontinued, the hedged asset or liability is no longer adjusted for changes in fair value and the existing basis adjustment is amortised or accreted over the remaining life of the asset or liability.

# (s) Property, equipment and depreciation

Land, buildings and investment properties are held at fair value based on the latest professional market valuation.

Subsequent changes in the fair value of properties are recognised in other comprehensive income net of deferred tax. Changes in the fair value of investment properties are to be recognised in profit and loss, and whilst these are included in retained earnings, these are treated as non distributable profits.

Property valuation reviews are performed with sufficient regularity and granularity to ensure that the recorded fair value reflects or does not appear materially different from the determined fair value at the end of the reporting period.

These consist of annual internal reviews, full external valuations every 5 years and interim external valuations in year 3. Updates in the intervening years are made if the directors consider there to have been a material change in market value.

In accordance with FRS 102 Section 16 'Investment Property', depreciation is not provided on investment properties that are held as freeholds or on leases having more than 20 years unexpired.

This is a departure from the Companies Act 2006 which requires all tangible assets to be depreciated. In the opinion of the Directors, this departure is necessary for the financial statements to give a true and fair view and comply with applicable accounting standards which require properties to be included in the financial statements at market value. The effect of depreciation is implicitly reflected in the valuation of investment properties, and the amount attributable to this factor cannot reasonably be separately identified or quantified by the valuer. Had the provisions of the Act been followed, net assets would not have been affected but revenue profits would have been reduced for this and earlier years and revaluation surpluses/deficits would have correspondingly increased/decreased.

Equipment is carried at cost less accumulated depreciation. Cost includes the original purchase price of the asset and any costs attributable to bringing the asset into use. Depreciation is provided on all such assets, on a straight line basis, at rates calculated to write off the cost of the asset, less estimated residual value, over its expected useful economic life from the date the asset is brought into use.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

#### 1. Summary of significant accounting policies (Continued)

### (s) Property, equipment and depreciation (continued)

The bank's policy states that the individual equipment classification, thresholds and their respective economic life are as follows:

- IT software £50,000 per system and over will be depreciated for four years;
- IT hardware £1,000 per unit and over will be depreciated for three years;
- Furniture & office equipment £1,000 per unit and over will be depreciated for four years;
- Plant and machinery £5,000 per unit and over will be depreciated for ten years; and
- Motor vehicles will be depreciated for four years.

Fixed assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount might not be recoverable. In the event that a fixed asset's carrying value is determined to be greater than its recoverable amount it is written down immediately. The recoverable amount is the higher of the asset's fair value less costs to sell and its value in use.

A profit or loss may be recognised on disposal of a tangible fixed asset. The amount recognised is equal to the difference between any net sale proceeds and the net carrying value of the asset prior to disposal.

#### (t) Investment property

Investment properties are properties that are held to earn rental income, usually through leases to third parties, and for capital appreciation. Investment properties are held at fair value based on the latest professional market valuation. Rental income is recorded in other operating income on an accruals basis.

## (u) Project costs

Project costs are capitalised only when they can be directly attributed to bringing an asset into use. Such costs may include the costs of staff directly employed on a project or brought in to backfill permanent members of C. Hoare & Co. staff seconded to work on a project. Administration costs, other general overhead costs or employee costs not related to the specific asset are excluded. The bank ceases to capitalise such costs when substantially all of the activities necessary to bring the asset into use have been completed, even if the asset has not actually been brought into use.

Depreciation begins in the month the asset is brought into use.

#### (v) Heritage assets

The bank has a collection of artefacts largely comprising of paintings, an extensive coin collection and the bank's own ledgers and are regarded as heritage assets. These are recorded as heritage assets due to their historical importance and held for the purposes of its contribution to the knowledge and culture of the bank's history.

Heritage assets are reported at the current valuation as at the balance sheet date. Individual items in the collection are periodically revalued by an external valuer with any surplus or deficit being reported in Other Comprehensive Income net of deferred tax. The artefacts are deemed to have indeterminate lives and high residual values; hence the Directors do not consider it appropriate to charge depreciation. At each balance sheet date the bank undertakes an impairment review to assess if there is any indication of potential impairment.

Acquisitions are made by purchase or donation. Purchases are initially recorded at cost and donated assets are recorded at current value ascertained by the Directors with reference, where possible, to commercial markets using recent transaction information.

Expenditure which, in the Directors' view, is required to preserve or prevent further deterioration is recognised in the profit and loss account as it is incurred.

# (w) Classification of financial instruments issued by the bank

The only financial instruments the bank has in issue are its Ordinary Shares, which arose from its incorporation in 1929.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

### 1. Summary of significant accounting policies (Continued)

#### (x) Investments in subsidiaries

The bank's investments in subsidiaries are stated at cost less any impairment losses. An impairment review is conducted if there is any indication of potential impairment.

#### (y) Contingent liabilities and commitments

The bank will issue letters of credit, performance bonds and other transaction related contingencies and other guarantees as part of its normal business. It also provides formal standby facilities, credit lines, subscription monies and other commitments to lend which will remain undrawn or uncalled at year end. These are all disclosed as contingent liabilities and commitments.

The bank issues guarantees on behalf of its customers. In the majority of cases, the bank will hold collateral against the resultant exposure or have a right of recourse to the customer, or both. In addition, the bank issues guarantees on its own behalf.

The main types of guarantees provided are financial guarantees given to banks and financial institutions on behalf of customers to secure loans, overdrafts or other banking facilities, including stock borrowing indemnities and standby letters of credit. Other guarantees provided include performance guarantees, advance payment guarantees, tender guarantees, and guarantees to Her Majesty's Revenue and Customs and retention guarantees.

The bank discloses its contingent liabilities and commitments in note 27 to the financial statements and records them at the nominal principal amount.

### (z) Operating expenses

The bank's expenses, including administrative expenses, are accounted for on an accruals basis and are charged to the profit and loss account as incurred.

# (aa) Recognition and movement of provisions

Provisions are recognised where the bank has a present legal or constructive obligation as a result of past events; it is probable that a future outflow of economic resources will be required to settle the obligation; and the amount of the obligation can be estimated reliably. The corresponding expense relating to the provision is recognised directly in the profit and loss account. Movements in the provision due to a re-estimation of the obligation are also recognised directly in the profit and loss account.

# (bb) Accounting judgements, estimates and provisions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are reviewed periodically and are based on historical experience and other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements.

The key areas involving a higher degree of judgement or complexity, or areas where assumptions are significant to the consolidated and individual financial statements are highlighted under the relevant Notes, on the pages listed below:

- Impairment of financial assets, pages 34, 35, 52 to 54 and 68
- Land, buildings and investment properties valuation, pages 36, 37, 55 and 56
- Heritage assets, pages 37, and 57
- Loan arrangement fees, page 31
- Defined benefit pension scheme, pages 32 and 39 to 43
- Provisions; pages 38, 61
- Restructuring costs; pages 32, 45 and 77

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

#### 2. Net Interest Income

	Group 2018	Group 2018	Group 2018	Group 2017	Group 2017	Group 2017
	Continuing Operations	Discontinued Operations	Total	Continuing Operations	Discontinued Operations	Total
	£000	£000	£000	£000	£000	£000
Interest receivable and similar income						
Interest on debt securities	9,909	-	9,909	11,067	-	11,067
Loans and advances to customers	74,835	43	74,878	69,330	622	69,952
Loans and advances to banks	6,638	-	6,638	4,321	-	4,321
Total interest receivable and similar income	91,382	43	91,425	84,718	622	85,340
Interest payable and similar charges						
Deposits from banks and customers	(2,888)	-	(2,888)	(6,258)	(52)	(6,310)
Derivative liabilities	(4,820)	-	(4,820)	(4,289)	-	(4,289)
Total interest payable and similar charges	(7,708)	_	(7,708)	(10,547)	(52)	(10,599)
Net interest income	83,674	43	83,717	74,171	570	74,741

Included within interest income is £465,093 (2017: £313,000) accrued in respect of impaired financial assets.

### 3. Retirement Benefit Obligations

The bank operated a defined benefit pension scheme until 1 December 2007 when it was closed to further accrual and all staff that were members at that date was made deferred members; all benefits accrued to that date were enhanced and then preserved. Contributions to the defined benefit scheme for the year ended 31 March 2018 were £Nil (2017: £4,422,000). There was no charge (2017: Nil) to the profit and loss account for past service costs.

The bank now operates a defined contribution scheme which has become the main retirement scheme for all employees. The cost of that scheme for the year was £3,805,000 (2017: £4,690,000). There were no outstanding or prepaid contributions to the defined benefit scheme or defined contribution scheme at either the beginning or end of the financial year.

The defined benefit pension scheme's assets are held in a separate trustee-administered fund to meet long-term liabilities to past and present employees. The Trustee of the fund is required to act in the best interest of the scheme's beneficiaries. The scheme's Trustee is Hoare's Bank Pension Trustees Limited. The appointment of Directors to the Trustee Company is determined by the scheme's trust documentation. The bank has a policy that one-third of such Directors should be nominated by members of the scheme.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

#### 3. Retirement Benefit Obligations (Continued)

The scheme liabilities are derived using actuarial assumptions for inflation, future salary increases, mortality rates and the discount rate used to calculate the net present value of the future pension payments. The principal actuarial assumptions used to calculate the scheme liabilities were:

	Group	Group 2017
	2018	
	%	%
Rate of increase in salaries	n/a	n/a
Rate of increase in pensions in payment	3.10	3.10
Discount rate at 31 March	2.60	2.50
Inflation assumption	3.20	3.20

The actuarial assumptions have been updated to allow for commutation of members' pensions for cash at retirement, where members will commute 10% (2017: Nil%) of their pensions at retirement.

# Scheme assets and liabilities

Until 1 December 2007, the bank provided retirement benefits to some of its former and many of its current employees through a defined benefit scheme. This scheme was closed to further accrual with effect from that date and all current members became deferred members with preserved benefits and enhanced pension service. These staff then joined the C. Hoare Individual Pension Plan ("CHIPP") which is a defined contribution scheme that was already in existence for staff not eligible to join the defined benefit scheme. The terms of the CHIPP were enhanced for all staff from December 2007 and this is now the primary pension arrangement for the bank's staff. The defined benefit scheme provides a pension based upon the final salary at retirement date or preserved rights as at leaving the scheme or upon curtailment. The CHIPP accumulates funds for use in retirement. Both the defined benefit scheme and CHIPP permit lump sum withdrawals and reduced pensions thereafter.

The liabilities of the defined benefit scheme are measured by discounting the best estimate of future cash flows to be paid out by the scheme using the projected unit method. This amount is calculated by a qualified independent actuary at the balance sheet date and is reflected in the scheme asset or liability as detailed below. As at 31 March 2018, the valuations of scheme assets less liabilities showed a surplus of £10,297,000 (2017: £30,000 deficit).

The fair value of the scheme's assets, which are not intended to be realised in the short term and may be subject to significant change before they are realised, and the present value of the scheme's liabilities, which are derived from the cash flow projections over long periods and thus inherently uncertain, were:

	. Group	Group
	2018	2017
	£000	£000
Equities	21,604	20,639
Diversified growth funds ("DGF")	52,905	52,267
Liability Driven Investments ("LDI")	45,013	48,524
Absolute return bonds	12,201	13,987
Property	10,879	10,524
Cash and other	336	9,670
Total fair value of assets	142,938	155,611
Present value of scheme liabilities	(132,641)	(155,641)
Pension scheme asset/(liability)	10,297	(30)
Related deferred tax(liability)/asset	(1,751)	5
Net pension scheme asset/(liability)	8,546	(25)

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 3. Retirement Benefit Obligations (Continued)

	Group	Group
Changes in the fair value of the scheme assets	2018	2017
	£000	£000
	£000	£000
Opening fair value of scheme assets at 1 April	155,611	130,545
Interest on assets	3,650	4,569
Actual return on assets less interest	(1,456)	20,706
Employer contributions	-	4,422
Benefits paid	(14,867)	(4,631)
Closing fair value of scheme assets at 31 March	142,938	155,611
	Group	Group
Movement in the present value of the defined benefit obligation		
1	2018	2017
	£000	£000
Opening defined benefit obligation at 1 April	155,641	123,120
Interest on obligation	3,651	4,229
Actuarial loss on liabilities due to experience	715	2,094
Actuarial (gains)/losses on liabilities due to assumption changes	(12,499)	31,279
Change in mortality assumptions	-	(450)
Benefits paid	(14,867)	(4,631)
Closing pension obligation at 31 March	132,641	155,641
	Group	Group
Movement in net defined benefit liability	2018	2017
·	£000	£000
Opening net defined benefit (liability)/asset at 1 April	(30)	7,425
Employer contributions		4,422
Other finance (expense)/income	(1)	340
Actuarial gains/(losses)	10,328	(12,217)
Closing net defined benefit asset/(liability) at 31 March	10,297	(30)
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# C. HOARE & CO. ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 3. Retirement Benefit Obligations (Continued)

The following items are recognised in the Profit and Loss Account:

	Group 2018	Group 2018	Group 2018
Analysis of other pension costs included within the Profit and Loss Account under Administrative expenses	Continuing Operations	Discontinued Operations	Total
In respect of defined contribution scheme	£000	£000	£000
- Current service cost	3,796	9	3,805
Included within Administrative expenses (Note 6)	3,796	9	3,805
	Group 2017	Group 2017	Group 2017
Analysis of other pension costs included within the Profit and Loss Account under Administrative expenses	Continuing Operations	Discontinued Operations	Total
	£000	£000	£000
In respect of defined contribution scheme			
- Current service cost	3,658	1,032	4,690
Included within Administrative expenses (Note 6)	3,658	1,032	4,690
Analysis of amounts recognised in profit and loss		Group 2018 £000	Group 2017 £000
Interest on obligation Interest on assets		(3,651) 3,650	(4,229) 4,569
Total recognised as other finance (expense)/income		(1)	340

The net finance income or expense on the net defined benefit obligation for the year is calculated by applying the discount rate used to the measure the defined benefit obligation at the beginning of the year to the net defined benefit obligation

The following items are recognised in the Statement of Other Comprehensive Income ("OCI"):

	Group	Group
Remeasurements	2018	2017
	£000	£000
Actual return on assets less interest	(1,456)	20,706
Actuarial gains and losses due to experience	(715)	(2,094)
Actuarial gains and losses due to assumption changes	12,499	(31,279)
Changes in mortality rates	<u> </u>	450
Total recognised in other comprehensive income	10,328	(12,217)

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

#### 3. Retirement Benefit Obligations (Continued)

# Future funding obligations

The most recent triennial actuarial valuation was carried out as at 1 April 2016. As the scheme is closed to future accrual there are no further employer contributions required to support future service. There are no future deficit contributions due under the current schedule of contributions. The next triennial actuarial valuation is to be carried out as at 1 April 2019. The bank continues to work with the Trustees to explore ways to stabilise the defined benefit obligation through an investment strategy to minimise the mismatch between the liabilities and assets of the scheme.

The bank and the Trustee have agreed an alternative arrangement in terms of a pledged asset for the benefit of the scheme. A segregated investment account has been established at the bank where certain bank-owned marketable securities are charged to the Trustee. The value of the pledged assets as at 31 March 2018 was £500,000 (2017: £500,000) and is set at least annually by reference to the pension accounting deficit.

# Nature and extent of the risks and rewards arising from the financial instruments held by the scheme

The scheme's assets are invested in a range of funds according to the Statement of Investment Principles ("SIP"). This was developed in conjunction with the Trustee and its appointed investment advisers. The spread of investments as at 31 March was as follows:

	Group	Group
% of total scheme assets	2018	2017
UK equities	4.6%	4.3%
Overseas equities (hedged)	10.5%	8.9%
UK property	7.6%	6.8%
LDI	31.5%	31.2%
Absolute return bonds	8.6%	9.0%
Diversified Growth	37.0%	33.6%
Cash and other	0.2%	6.2%

The Trustee has appointed Lane Clark & Peacock LLP as investment advisers to the scheme. Through them, Legal and General Assurance (Pensions Management) Limited, GMO Funds PLC, Standard Life Investments Limited, Baillie Gifford Life Limited, Aviva Investors UK Fund Services Limited, Kames Capital Investment Company (Ireland) plc and Invesco Perpetual Life Limited manage the scheme's investment portfolio day to day through unitised funds and OEICs in accordance with the SIP. This ensures that investment risks are spread across several investment classes and exposures to individual holdings are minimised. Within each investment portfolio, investment objectives and restrictions to manage risk are implemented through the legal agreements in place with the Scheme's investment managers. The Trustee receives regular performance reports from the investment managers and the investment advisers to the scheme monitors the performance of the strategy and associated risks, and each investment manager against its objectives and restrictions.

The investment performance and liability impact is reviewed on a regular basis by the Board and the Trustee of the Scheme. The investment strategy aims to mitigate the impact of increases in the liabilities, by investing in assets that will increase in value if future inflation expectations rise. The assets held are also well diversified to mitigate against a wide range of risks, including credit risk and market risk. The Trustee of the Scheme manages investment risks, considering the Scheme's investment objectives and strategy, and the advice of their investment adviser.

The Scheme has reduced its interest rate and inflation risks through a significant amount of investment in liability-driven inflation. The LDI strategy aims to hedge 100% of the interest rate risk and inflation risk on a technical provisions basis. The Scheme hedges interest rate risk on a statutory and long-term funding basis (gilts) whereas AA corporate bonds are implicit in the IAS 19 discount rate and so there is some mismatching risk to the bank should yields on gilts and corporate bonds move differently.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

4.	Dealing Profits		
		Group	Group
		2018	2017
		£000	£000

Dealing profits 7,514 5,007

Dealing profits arise from gains or losses on treasury positions, including from foreign currency trades carried out by the bank.

# 5.

Other Operating Income		
	Group 2018 Total £000	Group 2017 Total £000
Rental income	638	484
Loss on write down of fixed assets	-	(123)
Gain on sale of financial assets	7	17
Hedging result		·
- (Loss) on hedged items attributable to hedged risk on loans	(12,687)	(1,544)
- (Loss)/gain on hedged items attributable to hedged risk on debt securities	(11,731)	58,165
- Gain / (loss) on hedged items (swaps)	24,903	(56,751)
Net hedging result	485	(130)
Unrealised losses from financial assets at FVTPL	(49)	(71)
Increase/(decrease) in value of derivative contracts	5	(27)
Total other operating income for continuing operations	1,086	150
Profit on sale of discontinued operations	241	56,751
Total other operating income	1,327	56,901
Employee Information and Administrative Expenses		
Group	Group	Group
2018	2018	2018
000£	£000	£000
Continuing	Discontinued	
Operations	Operations	Total
Staff costs		
- Wages and salaries and other short term benefits 31,768	381	32,149
- Social security costs 4,717	59	4,776
- Other pension costs (Note 3) 3,796	9	3,805
Other administrative expenses 26,928	2,843	29,771
Total administrative expenses excluding depreciation 67,209	3,292	70,501

There were no restructuring costs recorded for period ended 31 March 2018.

6.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 6. Employee Information and Administrative Expenses (Continued)

	Group	Group	Group
	2017	2017	2017
	£000	£000	£000
	Continuing	Discontinued	
	Operations	Operations	Total
Staff costs			
- Wages and salaries and other short term benefits	30,846	5,427	36,273
- Social security costs	4,794	717	5,511
- Other pension costs (Note 3)	3,658	877	4,535
Other administrative expenses	30,975	9,314	40,289
Total administrative expenses excluding restructuring costs and depreciation	70,273	16,335	86,608
	Group	Group	Group
	2017	2017	2017
	£000	$\pounds000$	£000
	Continuing Operations	Discontinued Operations	Total
Restructuring costs			101011
Staff costs			
- Wages and salaries	-	3,084	3,084
- Social security costs	-	124	124
- Other pension costs (Note 3)	-	155	155
Other administrative expenses	500	1,191	1,691
Total restructuring costs	500	4,554	5,054
			*

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 6. Employee Information and Administrative Expenses (Continued)

The average monthly Full Time Equivalent ("FTE") number of persons (including Directors) employed by the bank during the year, analysed by category, was as follows:

	Group 2018	Group 2018	Group 2018
	Continuing Operations	Discontinued Operations	Total
	FTE Number	FTE Number	FTE Number
Full time	291.9	10.3	302.2
Part time Contractors and agency staff	28.5 49.7	0.3 0.4	28.8 50.1
Total average full time equivalent headcount	370.1	11.0	381.1
	<i>Group</i> 2017	<i>Group</i> 2017	Group 2017
	Continuing Operations	Discontinued Operations	Total
	FTE Number	FTE Number	FTE Number
Full time	306.7	60.4	367.1
Part time	25.5	1.7	27.2
Contractors and agency staff	47.5	2.9	50.4
Total average full time equivalent headcount	379.7	65.0	444.7

All persons are employed by C. Hoare & Co.; the bank's subsidiaries do not have any direct employees.

Auditors' Remuneration	Group 2018 £000	Group 2017 £000
Remuneration payable to the auditors in respect of:		
- Statutory audit of the company and consolidated financial		
statements	133	137
- Statutory audit of the subsidiaries' financial statements	12	12
- All other assurance services	43	64
- All other non-audit services	58	72
- All other taxation advisory services		43
	246	328

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 7. Emoluments of Directors

	Group	Group
	2018	2017
	£000	£000
Aggregate emoluments	9,961	11,989
Pension contributions	20	20
Supplementary pensions paid to former Directors' widows	-	93
	9,981	12,102
Highest paid Director		
- Emoluments	1,702	1,922
- Pension contributions	10	10
	1,712	1,932

# 8. Tax on profit/(loss)

The standard rate of corporation tax in the UK changed from 20% to 19% with effect from 1 April 2017. The bank corporation tax surcharge of 8% took effect from 1 January 2016 and has been applied. Accordingly, the Company's profits for this accounting period are taxed at corporation tax of 19% plus a bank corporation surcharge tax of 8%.

# 8(a) Analysis of taxation charge

	Group	Group	Group
	2018	2018	2018
	£000	£000	£000
	Continuing	Discontinued	
	Operations	Operations	Total
Current tax			
UK corporation tax on profits for the year at 19% (2017: 20%)	6,086	(564)	5,522
UK surcharge tax on profits for the year at 8% (2017: 8%)	273	_	273
Adjustments in respect of previous years	(3,348)		(3,348)
Total current tax (Note 8(c))	3,011	(564)	2,447
Deferred tax			
Origination and reversal of timing differences	(523)	-	(523)
Adjustments in respect of previous years	67	-	67
Impact of change in tax rate	-	-	-
Total deferred tax	(456)	-	(456)
Tax on profit	2,555	(564)	1,991

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 8. Tax on Profit/(loss) (Continued)

### 8(a) Analysis of taxation charge (Continued)

	Group	Group	Group
	2017	2017	2017
	£000	£000	£000
	Continuing	Discontinued	
	Operations	Operations	Total
Current tax			
UK corporation tax on profits for the year at 19% (2017: 20%)	5,870	10,342	16,212
UK surcharge tax on profits for the year at 8% (2017: 8%)	1,084	3,361	4,445
Adjustments in respect of previous years	37		37
Total current tax (Note 8(c))	6,991	13,703	20,694
Deferred tax			
Origination and reversal of timing differences	426	-	426
Adjustments in respect of previous years	(48)	-	(48)
Impact of change in tax rate	(70)	_	(70)
Total deferred tax	308	-	308
Tax on profit	7,299	13,703	21,002

The Finance (No.2) Act (the Act) was substantively enacted on 26 October 2015. The Act reduced the main rate of corporation tax to 19% from 1 April 2017 and to 17% from 1 April 2020 (superseding the 18% rate effective from that date). Accordingly, the deferred taxes at the balance sheet date have been measured using these enacted tax rates and reflected in these financial statements.

# 8(b) Taxation expense included in other comprehensive income

	Group	Group
	2018	2017
	£000	$\pounds000$
	Total	Total
Deferred tax		
Origination and reversal of timing difference	1,756	(2,077)
Impact of change in tax rate	-	(74)
Deferred tax gains/(losses) arrising on land and building valuations		(338)
Deferred tax gains/(losses) arrising on heritage assets valuation	51	(140)
Total tax expense/(income) included in other comprehensive income	1,807	(2,629)

In addition to the tax charge detailed in 8(a) £1,756,000 has been credited (2017: £2,151,000 debit) to the Statement of Comprehensive Income in respect of actuarial gains (2017: losses) in the pension scheme.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 8. Tax on Profit/(loss) (Continued)

# 8(c) Reconciliation of current taxation charge

The tax assessed for the year of £2,447,000 (2017: £20,694,000) is lower (2017: higher) than the result of applying the standard rate of corporation tax in the UK for the year ended 31 March 2018 of 19% (2017: 20%) and the bank corporation surcharge of 8% (2017: 8%) to the accounting profit before tax. The reasons for this are shown below:

	Group 2018 £000 Continuing Operations	Group 2018 £000 Discontinued Operations	Group 2018 £000 Total
Profit before tax	28,815	(2,884)	25,931
Profit multiplied by standard rate of tax in the UK of 19% (2017:	5,475	(548)	4,927
Company profits in excess of surcharge threshold in the UK of 8% (2017: 8%)	21	-	21
Effects of: - Permanent disallowables	22	(16)	<b>-</b>
- Fixed asset timing differences	23 290	(16)	7 290
- Other short term timing differences	290 298	<u>-</u>	290 298
- Defined benefit scheme timing differences	278	-	-
- Adjustments in respect of previous years	(3,348)	-	(3,348)
- Surcharge allowance	252	-	252
Total current tax charge for the year	3,011	(564)	2,447

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

### 8. Tax on Profit/(loss) (Continued)

### 8(c) Reconciliation of current taxation charge (Continued)

	Group	Group	Group
	2017	2017	2017
	£000	£000	£000
	Continuing	Discontinued	
	Operations	Operations	Total
Profit before tax	17,632	53,146	70,778
Profit multiplied by standard rate of tax in the UK of 19% (2017: 20%)	3,527	10,629	14,156
Company profits in excess of surcharge threshold in the UK of 8% (2017: 8%)	1,084	3,361	4,445
Effects of:			
- Permanent disallowables	2,482	(12)	2,470
- Fixed asset timing differences	800	(275)	525
- Other short term timing differences	13	•	13
- Defined benefit scheme timing differences	(952)	_	(952)
- Adjustments in respect of previous years	37	_	37
- Surcharge allowance	-	-	-
Total current tax charge for the year	6,991	13,703	20,694

The deferred tax calculations anticipate the reductions in all enacted rates of corporation tax.

# 9. Company Profit Dealt with in the Consolidated Financial Statements of C. Hoare & Co.

£23,392,000 (2017: £49,381,000) of the Group profit attributable to shareholders relates to the Company, this includes dividends of £Nil (2017: Nil) from subsidiary companies. As permitted by Section 408 of the Companies Act 2006, the profit and loss account of the Company has not been presented separately.

#### 10. Dividends

The aggregate of dividends comprises:

The #881.68mm of militarium combiners.				
	Group	Group	Group	Group
	2018	2017	2018	2017
	£ per share	£ per share	£000	£000
Ordinary shares (declared)	50	50	6	6

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 11. Derivative Financial Instruments

The following table shows the notional principal amounts and the fair values, both positive and negative, of the derivative financial instruments.

Derivative assets	2018 Group Notional amount £000	2018 Group Fair value £000	2017 Group Notional amount £000	2017 Group Fair value £000
Exchange rate contracts Forward foreign exchange contracts	27,732	61	13,217	29
Interest rate contracts Interest rate swaps — Hedging instruments	815,820	8,361	195,233	1,722
Total derivative assets	843,552	8,422	208,450	1,751
Derivative liabilities				
Exchange rate contracts Forward foreign exchange contracts	25,443	60	7,986	33
Interest rate contracts Interest rate swaps — Hedging instruments	740,162	125,210	1,508,403	143,474
Total derivative liabilities	765,605	125,270	1,516,389	143,507

Interest rate swaps are used to hedge the interest rate risk arising on the bank's fixed interest rate assets. The notional principal amount of interest rate swaps, by asset class, is shown below. The notional principal amount has increased during the year to match an increase in fixed rate lending, debt securities and other financial assets held by the bank.

Interest Rate Swaps Notional	Group 2018 £000	Group 2017 £000
Loans and advances to customers		
- Drawn	816,375	666,486
- Undrawn	31,908	46,712
Debt securities	707,699	990,437
	1,555,982	1,703,635

# C. HOARE & CO. ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

#### 12. Financial Assets

Financial Assets	Group 2018 £000	Company 2018 £000	Group 2017 £000	Company 2017 £000
Financial assets at fair value through profit or loss				
Equity securities at original cost (unlisted)  Less specific allowances for impairment	606 (226)	1	844 (261)	1
	380	1	583	1
Financial assets at cost less impairment	-			
Investment in equity shares	1,000	1,000	-	
	1,000	1,000	<b>*</b>	-
Financial assets measured at amortised cost				
Loans and advances to banks (Note 12(a)) Loans and advances to customers (Note 12(b))	377,128 1,669,927	377,128 1,669,927	397,875 1,569,388	397,875 1,569,388
Less specific and collective allowances for impairment	(5,232)	(5,232)	(4,259)	(4,259)
Bank and building society certificates of deposits	465,510	465,510	723,104	723,104
Debt securities	783,793	783,793	831,833	831,832
Less specific allowances for impairment	_		*	
	3,291,126	3,291,126	3,517,941	3,517,940
Total financial assets	3,292,506	3,292,127	3,518,524	3,517,941

On the 10 October 2017 the bank purchased 689,655 fully paid C Ordinary shares in Hambro Perks Limited with at nominal value of £0.001 per share. Total consideration paid was £999,999.75 being a nominal value of £689.655 plus a share premium of £999,310.10. The investment has been classified as a financial asset at cost less impairment.

Included in the above are fixed rate securities with a nominal value of £707.7m (2017: £990.4m) and fixed rate loans with a nominal value of £816.4m (2017: £666.5m) which have been hedged against interest rate risk using interest rate swaps or, where the asset is denominated in a foreign currency, using currency swaps to hedge the interest rate and foreign currency risk.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 12. Financial Assets (Continued)

### 12(a) Loans and advances to banks

	Group 2018 £000	Group 2017 £000
Repayable on demand	92,071	69,923
Other loans and advances:		
Remaining maturity		
- over 5 years	171,360	206,106
- 1 year or less but over 3 months	-	1,599
- 3 months or less	113,697	120,247
	377,128	397,875
12(b) Loans and advances to customers	G	a
	Group	Group 2017
	2018 £000	£000
Remaining maturity		
- over 5 years	135,355	107,973
- 5 years or less but over 1 year	612,836	464,049
- 1 year or less but over 3 months	99,129	110,098
- 3 months or less	822,607	887,268
Allowance for impairment losses (Note 13)	(5,232)	(4,259)
Total loans and advances to customers	1,664,695	1,565,129
Of which repayable on demand or short notice	770,785	861,420

Included in the above loans and advances to customers are fixed rate loans which have been hedged against interest rate risk using interest rate swaps. The value of lending hedged at 31 March 2018 was £848.3m (2017: £713.2m).

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 13. Allowance for Impairment Losses

Debt and equity securities	Group	Group
	2018	2017
Specific allowances for impairment	£000	£000
Balance at 1 April	261	4,913
Impairment loss for the year		
- Charge for the year	_	88
- Recoveries for the year	(35)	(1,375)
Net recovery	(35)	(1,287)
Write-offs	-	(3,365)
Balance at 31 March	226	261
Loans and advances to customers	Cucun	Cuaun
Loans and advances to customers	Group 2018	Group 2017
	£000	£000
Specific allowances for impairment		
Balance at 1 April	3,939	4,628
Impairment loss for the year		P
- Charge for the year	1,193	429
- Recoveries for the year	(137)	(981)
Net charge/(recovery)	1,056	(552)
Write-offs	(1,770)	(137)
Balance at 31 March	3,225	3,939
Collective allowance for impairment		
Balance at 1 April	320	642
Impairment loss for the year		
- charge/(recovery) for the year	1,687	(322)
Balance at 31 March	2,007	320
Total specific and collective impairment allowances	5,232	4,259
	-	

# C. HOARE & CO. ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 14. Shares in Group Undertakings

The Company has the following investments in subsidiaries:

			2018	2017
Shares at cost		Principal Activity	£	£
Messrs Hoare Trustees	20 shares of no par value	Trustee company	-	-
Hoare's Bank Pension Trustees Limited	1 Ordinary £1 share	Pension scheme trustee	1	1
Hoares Bank Nominees Limited	72 Ordinary £1 shares	Nominee company	72	72
C. Hoare & Co. EIG Management Limited	1 Ordinary £1 share	Holding company	1	1
Mitre Court Property Holding Company	10,000 Ordinary £1 shares partly paid	Dormant	1,000	1,000
Total Investments in Subsidiaries			1,074	1,074

All subsidiary companies are 100% owned directly by C. Hoare & Co. and registered at 37 Fleet Street, London, EC4P 4DQ and are incorporated and domiciled in the United Kingdom. There were no changes in ownership of the subsidiary companies during the year. The aggregate value of the capital and reserves of each subsidiary is not less than the investment holding value in the Company's financial statements.

# 15. Property and Equipment

	Group Land and Buildings	Group Investment Properties	Group Equipment	Group Total
	£000	£000	£000	£000
Cost or valuation				
1 April 2017	55,700	2,475	46,102	104,277
Additions	-	-	7,181	7,181
Disposals	-	-	(2,676)	(2,676)
Transfer to heritage assets		-	(298)	(298)
31 March 2018	55,700	2,475	50,309	108,484
Accumulated depreciation				
1 April 2017	-	-	25,401	25,401
Charge for year	-	-	6,763	6,763
Disposals	-	-	(2,677)	(2,677)
Transfer to heritage assets	-	-	(298)	(298)
31 March 2018	-	-	29,189	29,189
Net book value 31 March 2018 ·	55,700	2,475	21,120	79,295
Net book value 31 March 2017	55,700	2,475	20,701	78,876

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 15. Property and Equipment (Continued)

	Group	Group
	2018	2017
	£000	£000
Land and buildings occupied for own activities		
- Net book value	42,485	42,485
At cost		
- Land and buildings	12,221	12,221
- Investment properties	1,728	1,728
	13,949	13,949

The bank's land, buildings and investment properties were valued as at 31 March 2016 by BNP Paribas Real Estate, Chartered Surveyors. The Royal Albert Hall Box (included within land and buildings) was valued as at 31 March 2017 by Harrods Estates Luxury Property Agents.

	Group	Group
	2018	2017
	£000	£000
Future capital expenditure		
Contracted but not provided in the Financial Statements	1,018	438

# C. HOARE & CO. ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

## 16. Heritage Assets

	Group 2018 Paintings £000	Group 2018 Artefacts £000	Group 2018 Total £000	Group 2017 Paintings £000	Group 2017 Artefacts £000	Group 2017 Total £000
Valuation 1 April	6,264	2,171	8,435	8,292	1,340	9,632
Movements - additions Movements - valuation Transfer from fixed assets	18 147 	4 151 -	22 298 -	152 (2,252) 72	830 -	153 (1,422) 72
Valuation 31 March	6,429	2,326	8,755	6,264	2,171	8,435

The bank has accumulated a collection of a number of artefacts largely in the form of paintings, an extensive coin collection and the bank's own ledgers during the bank's history of over 300 years. These are regarded as heritage assets due to its historical importance to the knowledge and culture of the bank's history. Most of these are housed at the bank's registered office at 37 Fleet Street London, including collections on display at the bank's museum library at the same address. At any time, approximately 50 per cent of the collections are on display. The remaining items are held in storage that is not open to the public, although access is permitted to historians and others providing valuable research to the bank's history.

The bank's Museum maintains a register for its collections of heritage assets which records the nature, provenance and current location of each asset. The bank continues to add to its collection of heritage assets by purchase or donation, with the objective to retain items that are relevant to the history of the bank for future generations.

The bank aims to preserve and maintain the condition of the collections in a steady state of repair.

The bank commissioned external valuers (Messrs Christie's, auctioneers and valuers and Classical Numismatic Group – Coin Valuers) to undertake a full valuation of the collection as at 31 March 2017.

The 2017 valuations were based on commercial market prices, including recent transaction information from auctions where similar paintings to those held by the bank had been sold; the figure included in the financial statements is based on the lower end of the range indicated by these various sources.

During the year the bank reclassified a number of furniture and fittings items from fixed assets to heritage assets at a net book value of £Nil. These were subsequently revalued to original cost until such time an external valuation can be obtained.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 17. Deferred Tax

# 17(a) Analysis of Deferred Taxation

The deferred tax balances shown in the balance sheet are attributable to the following:

	Group	Group
	2018	2017
	£000	£000
Deferred tax asset		
Fixed assets timing differences	708	519
Short term timing differences	274	8
Provision on loan fees	4	8
3.0 ( 10.0 d		
Total deferred tax asset	986	535
Deferred tax liability		
Timing differences on valuations		
- Land and buildings	7,391	7,391
- Investment properties	127	127
- Heritage assets	1,441	1,391
Total deferred tax liability	8,959	8,909
The movement on the deferred tax balances has arisen due to the following:		
	Group	Group
	2018	2017
	£000	£000
Deferred tax asset		
Balance at 1 April	535	64
Capital allowances on fixed asset additions	256	446
Short term timing difference	266	12
Change in tax rate	<u>-</u>	(4)
Prior year adjustment	(67)	48
Timing differences on loan fees	(4)	(31)
Balance at 31 March	986	535
Deferred tax liability		
Balance at 1 April	8,909	9,409
Timing differences on valuations		
- Land and buildings	-	(138)
- Investment properties	-	(25)
- Heritage assets	50	(337)
Balance at 31 March	8,959	8,909

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 17. Deferred Tax (Continued)

# 17(b). Deferred Tax on the defined benefit pension scheme

The deferred tax asset and liability balances at 31 March 2018 do not include any amounts in respect of the bank's defined benefit pension scheme liability, which is shown on the balance sheet after deduction of a deferred tax liability of £1,751,000 (2017: £5,000 asset) – see Note 3. The movement in this balance is shown below:

	Defined benefit pension scheme liability			Group 2018 £000	Group 2017 £000
	Balance at 1 April			5	(1,336)
	Movement relating to: - Employer contributions - Other finance income			-	(752) (58)
	- Actuarial (losses)/gains			(1,756)	2,077
	- Change in tax rate			-	74
	Balance at 31 March			(1,751)	5
18.	Other Assets				
		Group	Company	Group	Company
		2018	2018	2017	2017
		£000	£000	£000	£000
	Settlement balances	405	326	1,436	1,387
		405	326	1,436	1,387
	Settlement balances relate to unsettled transaction	ctions at the year end	d.		
19.	Prepayments and Accrued Income				
		Group	Company	Group	Company
		2018	2018	2017	2017
		£000	£000	£000	£000
	Interest receivable	10,735	10,735	12,086	12,086
	Other debtors and prepayments	7,386	7,302	4,846	4,801
		18,121	18,037	16,932	16,887

# C. HOARE & CO. ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# Notes to the Financial Statements for the year ended 31 March 2018 (Continued)

0.	Deposits by Banks				
				Group	Group
				2018	2017
				£000	£000
	Repayable on demand			586	16
	Customer Accounts				
				Group	Group
				2018	2017
	With a made material data and the made district			£000	£000
	With agreed maturity date or notice period, by rea	naming matu	rity:		
	- 2 years or less but over 1 year			26,388	21,335
	- 1 year or less but over 3 months			247,322	266,309
	- 3 months or less but not repayable on demand			734,464	662,041
			·	1,008,174	949,685
	Repayable on demand			3,040,715	2,918,514
				4,048,889	3,868,199
	Amount due to Subsidiary Companies			9,854	9,127
2.	Other Liabilities				
		Group	Company	Group	Company
		2018	2018	2017	2017
		£000	£000	£000	£000
	Corporation tax	1,251	1,090	16,708	16,554
	Settlement balances	657	657	327	327
	Other liabilities	207	59	333	223
	_	2,115	1,806	17,368	17,104

Settlement balances relate to unsettled transactions at the year end.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

#### 23. Accruals and Deferred Income

	Group 2018 £000	Group 2017 £000
Interest payable Other creditors and accruals	8,137 23,330	9,729 27,531
	31,467	37,260

#### 24. Provision for Other Liabilities

# (a) Provision for repayment of interest and fees to customers

During the prior year the bank established a provision for amounts payable in respect of a specific pool of regulated agreements. The bank recorded an opening balance of £12,215,000 (2017: Nil). During the year management authorised payment of £12,215,000 for the costs which included interest and other charges to customers who hold, or have held, these types of loans with the bank, resulting with the bank carrying a closing provision of £Nil.

## (b) FSCS Levy

The Financial Services Compensation Scheme ("FSCS") has provided compensation to consumers following the collapse of a number of deposit takers. The compensation paid out to consumers under the FSCS was funded by loans to the FSCS from the Bank of England and HM Treasury. Under the FSCS Levy rules, all deposit takers, including C. Hoare & Co., will be required to pay a proportion of any irrecoverable principal amounts on the loans. Deposit takers are also obligated to share the interest costs of the loans and the management expenses of the FSCS. The proportion of the total Levy charged to each bank is determined by the bank's market share of deposits protected through the FSCS.

The bank accrued £120,000 at 31 March 2018 (2017: £574,000) in respect of its estimated share of the levies that will be raised by FSCS. The amount of future levies payable depends on a number of uncertain factors, including: the value of potential recoveries of assets by the FSCS; the level of protected deposits and the population of FSCS members at the time.

### (c) Legal and related costs

From time to time, in the ordinary course of business, the bank may be subject to actual or potential legal claims whereby provisions and disclosures are required in accordance with the bank's accounting policies. However where disclosure of any such items may seriously prejudice the position of the bank, the directors take advantage of paragraph 21.17 of FRS 102. The bank recorded an opening balance of £1.5m, (2017: £3.0m) in respect of legal provision and related costs and subsequently increased the provision by £1.8m  $(2017: £1.5m \ increase)$  during the year resulting with the bank carrying a closing provision of £3.3m at 31 March 2018 (2017: £1.5m).

# C. HOARE & CO. ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

25.	Called up Share Capital			
			Group	Group
			2018	2017
			£000	£000
	Authorised, allotted and fully paid:			
	120 (2017: 120) Ordinary shares of £1,000		120	120
			•	
26.	Revaluation reserves	Group	Group	Group
		Property	Heritage Assets	Total
		£000	£000	£000
	Balance as at 1 April 2016	34,303	7,872	42,175
	Revaluation of property and heritage assets	1,644	(1,422)	222
	Deferred tax charge on property and heritage assets	140	338 	478
	Balance as at 31 March 2017	36,087	6,788	42,875
	Revaluation of property and heritage assets	-	298	298
	Deferred tax charge on property and heritage assets		(51)	(51)
	Balance as at 31 March 2018	36,087	7,035	43,122

Deferred tax is recognised on all revaluation movements and recorded in revaluation reserves.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

### 27. Contingent Liabilities, Commitments

### **Contingent Liabilities and commitments**

The table below discloses the nominal principal amounts of contingent liabilities and commitments undertaken for customers as at 31 March 2018.

Guarantees include those given on behalf of a customer to stand behind the current obligations of the customer and to carry out those obligations should the customer fail to do so.

Performance bonds and other transaction related contingencies (which include HMRC Value Added Tax bonds) are undertakings where the requirement to make payment under the guarantee depends on the outcome of a future event.

Where guarantees are issued on behalf of customers, the bank usually holds collateral against the exposure and has a right of recourse to the customer.

The bank's maximum exposure is represented by the amounts detailed in the table below, should contracts be fully drawn upon and the customers actually default. Consideration has not been taken of any possible recoveries from the customers for payments made in respect of such guarantees under recourse provisions or from collateral held.

Contingent obligations and commitments are managed in accordance with the bank's credit risk management policies.

	Group	Group
	2018	2017
	£000	£000
Contingent liabilities:		
- Performance bonds and other transaction-related contingencies	686	924
- Guarantees	20,273	23,068
Total contingent liabilities	20,959	23,992
Commitments:		
- Undrawn formal standby facilities, credit lines and other commitments to lend (Less than 1 year maturity)	320,620	347,854
Total commitments	320,620	347,854

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 28. Notes to the statement of cash flows

	Group	Group
	2018	2017
	£000	£000
Profit for the financial year	23,940	49,776
Tax on profit on ordinary activities	1,991	21,002
Operating profit	25,931	70,778
Net impairment charge	2,708	194
Loans and advances written off	1,770	137
Depreciation of tangible fixed assets	6,763	6,431
Loss/(profit) on disposal of discontinued operations	634	(61,743)
Net expense/(income) in respect of defined benefit scheme	1	(340)
Contributions paid to defined benefit scheme	-	(4,422)
Profit on sale of investment securities	(7)	(17)
Fair value on financial instruments	(7,953)	(10,041)
Working capital movements:		
- (Increase) in loans and advances	(61,681)	(288,357)
- Decrease in debtors	299	5,887
- Increase in payables	165,627	30,233
Cash flow generated from/(used in) from operating activities	134,092	(251,260)

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

## 29. Financial Risk Management

### (a) Overview

The Board has ultimate responsibility for the management of risk within the bank. The Audit, Risk and Compliance Committee provide oversight and monitor the effectiveness of internal control and risk management processes and reports to the Board. Further details of the bank's risk management and governance structure are described in the Directors' Report on pages 7 to 15.

The principal risks affecting the bank are explained in the Strategic Report on pages 2 to 6. A fuller description of the bank's principal risks can be found in the bank's Pillar 3 disclosures, which are unaudited, and is available on the bank's website: www.hoaresbank.co.uk.

The primary risks affecting the bank through the use of financial instruments are: credit risk, liquidity risk, market risk which includes interest rate risk and foreign exchange risk and capital risk.

This note presents information about the bank's exposure to each of the above risks and the bank's approach to the management of each risk.

#### (b) Credit risk

Credit risk is the risk of financial loss to the bank if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The risk arises from loans and advances to customers and banks and from treasury investments.

# Management of credit risk

Responsibility for credit risk on customer loans and advances resides with the Lending department, monitored by the Banking Committee. Responsibility for credit risk relating to bank counterparties and treasury investments is managed by the Treasury department and monitored by the ALCO and the Audit, Risk & Compliance Committee.

Credit risk arising from loans and advances to customers are managed in accordance with lending policies and procedures aligned to the bank's risk appetite. The bank seeks to mitigate credit risk by focusing on sectors with specialist expertise. The bank's general policy is to lend to customers with security provided as collateral and primarily includes charges over residential and commercial properties. Unsecured lending is only entered into where the customer's specific circumstances make it prudent to do so. Limits are placed on the aggregate lending to any one customer in accordance with both internal and regulatory guidelines. Lending is monitored closely against individual credit limits. All significant exposures are subject to an annual review.

Interest payments and any capital repayments are generally serviced through a related current account with the bank. These are closely monitored for adequate funds such that past due events such as late payment or missed interest rarely occur.

Credit risk arising from loans and advances to banks is managed through restricting lending to a selection of financial institutions with selection criteria being regularly reviewed and approved by the ALCO. The bank has policies in place and sets exposure limits for approved counterparties, taking into consideration the large exposure requirements and where appropriate the use of external credit assessments supplemented with the bank's internal assessment of credit risk.

As part of an ongoing risk and capital management programme, the bank's legacy investment portfolio held in Messrs Hoare Trustees is being wound down under the direction of the ALCO.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

### 29. Financial Risk Management (Continued)

#### (b) Credit risk (continued)

#### Maximum credit exposure

The maximum credit risk exposure of the bank without taking account of any collateral held is the balance sheet carrying amount or for off balance sheet transactions and guarantees, their contractual nominal amounts.

Maximum credit exposure	Group 2018 £000	Group 2017 £000
Balance Sheet items		
Cash and balances at central banks	1,153,969	781,177
Derivative financial instruments	8,422	1,751
Loans and advances to banks (Note 12(a))	377,128	397,875
Loans and advances to customers (Note 12(b))	1,664,695	1,565,129
Bank and building society certificates of deposits	465,510	723,104
Debt securities	783,793	831,833
Equity securities (unlisted)	1,380	583
Maximum credit exposure from Balance Sheet items	4,454,897	4,301,452
Off balance sheet items		
Contingent liabilities (guarantees)	20,959	23,992
Commitments	320,620	347,854
Maximum credit exposure from off Balance Sheet items	341,579	371,846
Maximum credit exposure	4,796,476	4,673,298

### Collateral held as security

The bank holds collateral against loans and advances to customers in the form of charges over residential and commercial property, investment securities, other assets and guarantees. Estimates of fair value are based upon the value of collateral assessed at the time of borrowing and is assessed at regular intervals in the lending life cycle. At 31 March 2018, the value of property collateral recorded against customer facilities was £4,254m (2017: £3,742m). The estimated value of collateral against the impaired customer loans and advances was £3.8m (2017: £0.4m).

Collateral is not held against loans to other banks or investment securities.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 29. Financial Risk Management (Continued)

#### (b) Credit risk (continued)

#### Concentration risk

Additional credit risk can result from high or excessive exposure to certain clients, regions or industry sectors.

The bank's activities are concentrated on serving high net worth individuals within the UK and operating primarily in the South of England, where a significant proportion of the bank's lending activities are to residential properties. The bank mitigates the potential concentration risk by establishing a range of limits and trigger thresholds that are regularly monitored and reported to ALCO.

At 31 March the bank's exposure to UK retail customers (personal and business) were 91% (2017:90%), of total loans and advances to customers.

At 31 March the bank's exposure to UK financial institutions and central bank/government were 83% (2017:76%), of total loans and advances to banks and investment securities held.

# Credit quality of assets

The credit quality of assets is shown below.

Analysis of loans and advances to customers by impairment status	Group 2018	Group 2017
	£'000	£'000
Neither on the Watch list nor Non Performing	1,512,981	1,479,236
Watch List		
High Risk	73,249	16,463
Medium Risk	77,770	69,651
Non Performing Debt (NPD)	5,927	4,038
- of which are impaired	(3,225)	(3,939)
Collective allowance for impairment	(2,007)	(320)
Total loans and advances to customers	1,664,695	1,565,129

# Individually impaired loans and securities

The bank regularly assesses whether there is objective evidence that any loans or securities are impaired. Loans and securities are impaired when objective evidence demonstrates that a loss event has occurred after the initial recognition of the assets, and that the loss event has an impact on the future cash flows of the asset that can be estimated reliably.

#### Watch list loans

Watch list loans are those where is some concern about the performance of the loan, however there has not yet been a credit risk event. These are assessed by the relationship managers and graded high and medium to highlight exposures which require closer management attention because of their relative greater probability of default and potential loss.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

#### 29. Financial Risk Management (Continued)

#### (b) Credit risk (continued)

## Allowances for impairment

The bank establishes an allowance for impairment losses that represents its estimate of incurred losses within its loan portfolio. The main components of this allowance are a specific loss component that relates to identified exposures and a collective loan impairment allowance in respect of losses that have been incurred but have not been identified at the reporting date. Impairment losses on loans to banks and the securities portfolio are established when there has been a sustained decrease in value over an extended period, or if it is expected that a fixed income investment will not meets its future cash flow obligations. Given the bank's general policy is to lend to customers with sufficient collateral for the majority of its exposures, the loss given default is typically low.

### Write-off policy

Bad debts are usually written off in the event of bankruptcy or insolvency of a customer. However, as it is always possible that a customer may acquire assets in the future, debts are often left, fully provisioned, as an aide memoire of the position. Bad debts will be written off only when there is absolute certainty that the residual sums are uncollectable.

### Renegotiated lending

The bank does not renegotiate terms in the normal course of business. Accordingly, there is no separate disclosure in the financial statements for "Renegotiated loans".

Analysis of loans and advances to banks and debt and equity securities	Group 2018 £000	Group 2017 £000
Loans and advances to banks, by rating:		
- Aaa to Aa3	97,660	178,865
- A1 to A3	279,445	219,010
- Baa1 to Baa3	23	-
Total unimpaired loans and advances to banks	377,128	397,875
Debt and equity security financial assets, by rating:		
- Aaa to Aa3	1,098,936	1,060,831
- A1 to A3	150,098	493,783
- Not rated	1,380	583
Total unimpaired debt and equity securities	1,250,414	1,555,197
Non Performing Debt (NPD)	269	323
Total debt and equity securities	1,250,683	1,555,520

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 29. Financial Risk Management (Continued)

#### (c) Liquidity risk

Liquidity risk is the risk that the bank is unable to meets its liabilities when they come due or is unable to obtain funding other than by paying a premium. The risk arises from mismatches in the timing of cash flows.

# Management of liquidity risk

The bank measures and manages liquidity adequacy in accordance with the liquidity risk appetite set by the Board and maintains a conservative liquidity and funding profile to ensure that it is able to meet its financial obligations under normal and stressed conditions. Daily monitoring and control processes are in place to address internal and regulatory liquidity requirements.

The internal liquidity requirement seeks to ensure that the bank maintains adequate liquid assets to survive a defined stress scenario for a sufficient period as defined by the risk appetite.

CRD IV introduced two new liquidity standards, the short term Liquidity Coverage Requirement (LCR) and the longer term Net Stable Funding Requirement (NSFR). The LCR became the Pillar 1 standard for liquidity in the UK in October 2015. The bank continues to monitor the NSFR requirements and expects to meet them once confirmed by the regulator.

The bank's Treasury department has responsibility for the day to day liquidity management and continuously monitors deposit activity so to predict expected maturity flows. The ALCO oversees the management of the bank's balance sheet within the Board approved policies.

The bank assesses the adequacy of its liquidity through the annual update and more frequently in the event of a material change in capital, of the ILAAP. The ILAAP is the bank's own assessment of its liquidity needs, and is based on stress testing and scenario analysis of the impact of material risks affecting the bank. The ILAAP is presented at least annually to the ALCO, Audit, Risk and Compliance Committee and the Management Committee for review and challenge, eventually leading to challenge and approval by the Board.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

### 29. Financial Risk Management (Continued)

### (c) Liquidity risk (Continued)

# Exposure to liquidity risk

The bank's exposure to liquidity risk is summarised in the following tables, which show the contractual maturity of obligations to repay monies to other banks and customers. For those products that have a fixed cashflow schedule, undiscounted cash flows are shown, including interest cash flows. For all other products the balance sheet amounts are shown.

£000	Carrying Amount	Next day	Less than 1 month	1 to 3 months	3 months to 1 year	Over 1 year
At 31 March 2018					·	-
Balance sheet						
Deposits from banks	586	586	_	-	-	-
Deposits from customers	4,050,823	3,040,716	585,209	149,488	248,626	26,784
Derivative liabilities	125,270	-	42	11	176	125,041
Off balance sheet						
Guarantees, Letters of Credit and	20,959	20,959	_	_	_	_
Performance Bonds	20,737	20,737	-	_	_	_
Undrawn customer facilities	320,620	320,620	-	-	<del>-</del>	
Total liabilities	4,518,258	3,382,881	585,251	149,499	248,802	151,825
£000	Carrying Amoun	•	Less than		3 months to 1 year	Over 1 year
At 31 March 2017	11/1/0	•		.,,,,,,,,,,	ie ryeu.	2 9 00.1
Balance sheet						
Deposits from banks	16		-	-	-	-
Deposits from customers	3,870,262	2,918,515	555,371	104,287	270,386	21,703
Derivative liabilities	143,507	-	11	55	367	143,074
Off balance sheet						
Guarantees, Letters of Credit and Performance Bonds	23,992	23,992	-	-	-	-
Undrawn customer facilities	347,854	347,854	-	-	-	-
Total liabilities	4,385,631	3,290,377	555,382	104,342	270,753	164,777

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

#### 29. Financial Risk Management (Continued)

### (c) Liquidity risk (Continued)

#### Exposure to liquidity risk (continued)

The previous tables show the undiscounted cash flows on the bank's financial liabilities and undrawn customer facilities on the basis of their earliest possible contractual maturity. The bank's expected cash flows on these instruments vary significantly from this analysis. For example, demand deposits from customers are expected to maintain a stable or increasing balance; undrawn loan commitments are not all expected to be drawn down immediately nor are all guarantees, letters of credit or performance bonds likely to be called at once.

The bank is a party to the Bank of England reserve facility. This enables the bank to move funds invested in Gilts and other qualifying assets into an on-demand deposit thereby increasing the level of liquidity.

#### (d) Market risk

Market risk is the risk that changes in market prices, such as interest rates, equity prices, foreign exchange rates and credit spreads will affect the bank's future cash flows or the fair value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on the residual risk taken.

Market risk only arises materially in the banking book, since the bank does not operate a trading book. Only a small component of the banking book is recorded at fair value and all fixed rate financial instruments are hedged such that the main exposure to market risk is credit and basis risk.

#### Management of market risk

Interest rate risk could arise from the mismatch between the bank's lending and deposit rates and is actively managed. Advances and deposits which are priced off base rate with margins are closely monitored and evaluated. The sensitivity to interest rate changes in terms of interest cash flows and their effect on fixed interest instruments are computed and reported monthly to the ALCO.

Fixed rate loans are hedged with interest rate swaps of equal size and duration which protect the net interest margin against adverse changes in money market rates. The bank accrues the net interest payment/receipt on interest rate swaps on a quarterly basis and adjusts the estimated fair value of the remaining cash flows accordingly.

Interest rate risk is managed by the bank's Treasury department principally through monitoring interest rate gaps between assets and liabilities based upon the next interest rate re-fixing dates as against the contractual maturity dates of the instruments. The bank uses interest rate swaps to hedge exposures to interest rate risk, as part of its risk management process.

# C. HOARE & CO. ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 29. Financial Risk Management (Continued)

# Exposure to market risks: interest rate risk

The following table summarises the repricing periods for the bank's assets and liabilities. Items are allocated to time bands by reference to the earlier of the next contractual interest rate change and the maturity date.

€000	Carrying Amount	Up to 3 months	3 to 6 months	6 to 12 months	1 to 5 years	Over 5 years
At 31 March 2018 Assets					·	v
Loans and advances to banks and central banks	1,526,128	1,526,128	-	_	-	-
Loans and advances to customers Debt security financial assets	1,668,621 1,128,048	817,373 278,435	21,265 135,000	77,882 236,748	616,885 79,002	135,216 398,863
Total assets	4,322,797	2,621,936	156,265	314,630	695,887	534,079
Liabilities						
Deposits by banks Customer accounts	586 4,048,889	586 3,775,180	178,373	68,948	26,388	-
Total liabilities	4,049,475	3,775,766	178,373	68,948	26,388	-
Net derivatives		1,428,136	(60,265)	(191,270)	(639,434)	(537,167)
Interest rate gap	273,322	274,306	(82,373)	54,412	30,065	(3,088)
£000	Carrying Amount	Up to 3 months	3 to 6 months	6 to 12 months	1 to 5 years	Over 5 years
At 31 March 2017 Assets					•	•
Loans and advances to banks and central banks	1,174,075	1,173,276	799	-	-	-
Loans and advances to customers Debt security financial assets	1,556,367 1,421,952	882,996 328,230	53,298 165,000	56,486 302,375	459,538 167,746	104,049 458,601
Total assets	4,152,394	2,384,502	219,097	358,861	627,284	562,650
Liabilities						
Deposits by banks	16	16	17622	-	-	-
Customer accounts	3,868,199	3,580,556	176,234 ————	90,074	21,335	
Total liabilities	3,868,215	3,580,572	176,234	90,074	21,335	
Net derivatives	<del>-</del>	1,532,135	(149,250)	(218,105)	(570,585)	(594,195)
Interest rate gap	284,179	336,065	(106,387)	50,682	35,364	(31,545)

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 29. Financial Risk Management (Continued)

#### Exposure to market risk: interest rate risk (continued)

Interest rate risk arises on loans, deposits and treasury instruments due to timing differences on re-pricing of assets and liabilities and the shape of the yield curve. Market movements in interest rates affect the net interest income of the bank.

The bank monitors its exposure to interest rate risk. Consistent with the financial regulator's requirements, the impact of a potential 2% shift, both increase and decrease, in the yield curve against the bank's interest bearing assets is computed back to a net present value. This value is monitored and calculated weekly and reported to the ALCO monthly against a Board approved policy limit. The reported interest rate sensitivity as at 31 March 2018 is shown in the table below.

	Group	Group
Effect of a change of 2.00% in Sterling Market Rates	2018	2017
	£000	£000
Net Present Value Sensitivity to:		
Positive shift	(27)	(346)
Negative shift	120	368

The interest rate sensitivities set out above are illustrative only and are based on simplified scenarios. The figures represent the effect on net interest income and fixed interest security values arising from a parallel fall or rise in the yield curve and do not take into account the effect of any further actions to mitigate the effect. The bank aims to minimise interest rate risk and uses interest rate swaps to hedge exposures on fixed rate loans and investments and this is factored into the interest rate sensitivity calculation.

# Exposure to market risk: currency risk

Foreign currency balances are driven by the requirements of the bank's customers and do not form a significant part of the balance sheet. In order to limit the bank's exposure to exchange rate risks, limits are placed on the bank's foreign exchange dealers for intraday and end of day positions. The bank's Treasury department is responsible for managing currency risk within intra-day and overnight limits established by ALCO and the Audit, Risk and Compliance Committee.

The foreign exchange dealers have authority to deal in forward foreign exchange contracts within specified limits, either to meet or match customers' requirements or to trade on the bank's behalf. The resulting positions are independently monitored and are reported monthly on a currency by currency basis to the ALCO.

The table below shows the bank's net currency exposures that give rise to the net currency gains and losses recognised in the profit and loss account and the exposure to foreign currency risk. Such exposures comprise the monetary assets and liabilities of the bank that are not denominated in Sterling.

	Group	Group
	2018	2017
Net currency exposure	€000	£000
US dollar	194	141
Euro	312	<i>383</i>
Other	546	79
Total	1,052	603

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 29. Financial Risk Management (Continued)

#### (e) Fair values of financial assets and liabilities

Financial instruments include financial assets, financial liabilities and derivatives. The fair value of a financial instrument is the amount the instrument could be exchanged for in a current transaction between willing third parties, other than in a forced or liquidation sale.

The fair values of financial instruments are based on market prices where available and for unlisted investment securities they are based upon the net asset valuations provided by the fund managers. For financial instruments which are short term or re-price frequently, their fair values approximate to the carrying value.

The following sets out the bank's basis for establishing fair values for each category of financial instruments:

- Cash and balances at central banks: the fair value is the carrying value.
- Treasury bills and other eligible bills: the fair value is determined using market prices.
- Derivatives: the fair value is the carrying value. For interest rate swaps, market valuations are used in determining the fair value. For forward exchange contracts, the fair value is estimated by discounting the contractual forward price and deducting the current spot rate.
- Loans and advances to banks: the fair value of floating rate placements and overnight deposits is the carrying value.
- Loans and advances to customers: For variable rate loans which re-price in response to changes in market rates, the fair value has been estimated as the carrying value. For fixed rate loans, the fair value is their amortised cost and this equates to the carrying value adjusted for any required allowance for credit risk.
- Debt and equity securities: the fair values of listed investment securities are based upon quoted market prices where available. Unlisted investment securities are based upon net asset valuations provided by the fund managers.
- Investment in equity shares: there is no market value is readily available and therefore the cost is the carrying value.
- Deposits from banks and customers: the estimated fair value of deposits with no stated maturity, which includes non interest bearing deposits, is the amount repayable on demand.

The recognition and measurement provisions of FRS 102 Section 11 and the disclosure requirements of FRS 102 Section 34 have been adopted in respect of financial instruments for the fair value hierarchy disclosures.

The bank's financial instruments have been categorised using a fair value hierarchy that reflects the extent of judgement used in the valuation. These levels are based on the degree to which the fair value is observable and are defined as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical instruments.
- Level 2: Valuation techniques based on observable inputs either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: Valuation techniques not based on observable market data (unobservable inputs).

# C. HOARE & CO. ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

# 29. Financial Risk Management (Continued)

The table below categorises the bank's financial instruments held at fair value according to the method used to establish the fair value at the balance sheet date.

Group Valuation Hierarchy	2018 Level 1 £000	2018 Level 2 £000	2018 Level 3 £000	2018 Total £000
Equity securities (unlisted)	-	-	380	380
Derivative financial assets	-	8,422	-	8,422
	_	8,422	380	8,802
Derivative financial liabilities	_	125,270	-	125,270
Group	2017	2017	2017	2017
Valuation Hierarchy	Level 1 £000	Level 2 £000	Level 3 £000	Total £000
Equity securities (unlisted)	-	-	583	583
Derivative financial assets	-	1,751	**	1,751
	-	1,751	583	2,334
Derivative financial liabilities	-	143,507	-	143,507

The table above includes financial assets as reported in Note 12 and derivative assets and liabilities as reported in Note 11.

The equity securities (unlisted) consist of a small legacy investment portfolio held in Messrs Hoare Trustees which is in the process of being wound down under the discretion of the ALCO. By the end of the year the aggregate value of the investment portfolio had fallen to £380,000 (2017: £583,000). These are measured at the values provided by fund managers.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

### 29. Financial Risk Management (Continued)

### (f) Capital management

The bank's capital management for regulatory purposes (unaudited) is detailed in the Directors' Report on pages 12 and 13.

# 30. Segmental Information

Materially all income and profits from continuing operations arise from the business of banking conducted in the United Kingdom.

#### 31. Related Party Transactions

C. Hoare & Co. follows FRS 102 Section 33 'Related Party Disclosures' to identify and disclose its related parties and related parties transactions.

The bank's related parties consists of key management personnel with authority and responsibility for planning, directing, and controlling the financial and operating activities of C. Hoare & Co., directly or indirectly. The Board of directors of the bank are considered to be key management personnel with significant influence for the purposes of FRS 102.

	Group	Group
	2018	2017
Related Party Transactions	£000	£000
Loans and advances	8,874	5,102
Customer deposits	8,461	10,869
Total income	11	75
Operating expenses		
Operating expenses	61	8

The bank included related party transactions with key management personnel as at 31 March 2018 for loans and advances of £5.3m (2017: £5.0m) and deposits of £3.0m (2017: £3.4m).

The bank provides banking services to the bank's charitable trust, The Golden Bottle Trust, and made charitable donations of £3.0m (2017: £7.5m) during the year.

In addition, the bank provided tax and trustees services to key management personnel and their close family members. The fees from these services amounted in aggregate to £10.5k (2017: £74.9k).

During the year, the bank received rental income of £60.6k (2017:£5.1k) from a related party, where the lease was subject to formal contract terms and conditions.

# 32. Ultimate Controlling Party

The Company is the ultimate parent of its Group. There is no ultimate controlling party of the Company.

## 33. Charged Assets

As at 31 March 2018 £0.5m (2017: £0.5m) of assets were charged in favour of Hoare's Bank Pension Trustees Limited, for the benefit of the Hoare's Bank Pension Scheme. These assets would become available to the Pension Scheme in the event of C. Hoare & Co.'s insolvency. Under the arrangement, C. Hoare & Co. is entitled to any income earned on these assets.

In addition, as at 31 March 2018, £10.0m (2017: £10.0m) of collateral was charged to Royal Bank of Scotland Plc ("RBS") in relation to RBS providing guarantees jointly, with the bank, to Lloyd's of London on behalf of the bank's customers. See Note 27 for more detail on the guarantees provided by the bank.

As at 31 March 2018, £Nil (2017: £3.0m) of collateral was segregated in a client monies account for the benefit of failing trades on behalf of Wealth Management customers. This arrangement was removed in line with the wind-down of the Wealth-related operations during the year ending 31 March 2017.

# ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018 (CONTINUED)

### 34. Discontinued operations

In October 2016, the bank announced its intention to restructure, the primary objective of which was to refocus on its core banking activities. On the 17 February 2017 the bank completed its sale of the majority of the Wealth Management business to Cazenove.

On the 9 May 2017 the bank sold a further part of the Wealth Management business, its investment dealing and custody business, to Canaccord Genuity Wealth Management UK & Europe ('Cannacord'). At this point a small number of customer accounts remained who had neither transferred to Cazenove or were sold to Cannacord. By 30 March 2018 all accounts had been closed and no customer assets were held by the bank

Restructuring costs includes those costs necessary to prepare the Wealth Management business for sale as well as the cost to compensate employees for redundancy following the realignment of the Management Committee and functions. Restructuring was completed by 31 March 2018.

During the year the discontinued operation contributed post-tax loss of £2.3m (2017: £39.4m gain) which included the pre-tax loss of £2.9m (2017: £53.1m gain). The bank received cash consideration of £241.0k relating to the sale to Canaccord Genuity Wealth Management UK & Europe.